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133.	<div>Transition</div> <div>133.1. Checklist</div> <div>133.2. Community Contacts</div> <div>133.3. Transition Guide</div>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	23
134.	<div>C</div> Transition	Various	West Moreton Hospital and Health	West Moreton Hospital and Health	23

	134.1. [REDACTED]		Service	Service	
	134.2. Community Contacts				
	134.3. Transition Guide				
135.	[REDACTED] Transition	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	23
	135.1. [REDACTED]				
	135.2. [REDACTED]				
	135.3. [REDACTED]				
	135.4. [REDACTED]				
	135.5. [REDACTED]				
	135.6. [REDACTED]				
	135.7. [REDACTED]				
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	135.37 135.38 135.39 135.40 135.41 135.42 135.43. Transition Guide				
136.	Transition 136.1. 136.2. 136.3.	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	23

	136.4.				
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	136.51	Checklist			
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136.68	Community Contacts				
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	136.78. Transition guide				
	136.79				
137.	Transition	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	24
	137.1.				
	137.2.				
	137.3. Community contacts				
	137.4. Transition guide				
138.	Transition	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	24
	138.1. Community contacts				

	138.2. Transition guide				
139.	Transition	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	24
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	139.52.	Community Contacts			
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	139.54.	Transition guide			
140.		Transition	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service
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	BAC, dated 03.12.2013				
140.15.	Email from Keryn Fenton, Operations Director, Metro North Mental Health, to Leanne Geppert re Costings for transitioning BAC client to MNMH-TPCH, dated 18.12.2013				
140.16.	Email from Keryn Fenton, Operations Director, Metro North Mental Health, to Anne Brennan and Leanne Geppert re Costings for transitioning BAC client to MNMH-TPCH, dated 17.12.2014, with attachment				
140.17.	Email from Keryn Fenton, Operations Director, Metro North Mental Health, to Kristen Breed re Fwd: Barrett Cntr client costs v2 Jan8, dated 09.01.2014, with attachment				
140.18.	Email from Anne Brennan to Laura Johnson and others re TN transitional care plan, dated 05.12.2013				
140.19.	Email from Anne Brennan to Leanne Geppert re Transfer of TN, dated 16.12.2013				
140.20.	Emails between Leanne Geppert and Anne Brennan re Transfer of TN, dated 16.12.2013				
140.21.	Email from Anne Brennan to Leanne Geppert re Transfer of TN, dated 16.12.2013				
140.22.	Email from Anne Brennan to Leanne Geppert				

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	140.49.	Community Contacts			
	140.50.	Case summary, undated			
	140.51.	Transition guide			
141.		Transition	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service
	141.1.	Education transition information, undated			
	141.2.				
	141.3.				

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	<p>141.22. [REDACTED]</p> <p>141.23. [REDACTED]</p> <p>141.24. [REDACTED]</p> <p>141.25. [REDACTED]</p> <p>141.26. Transition guide</p> <p>141.27. Community Contacts</p>				
142.	<p>Mixed patient emails</p> <p>142.1. Email from Anne Brennan to Sharon Kelly re Brief Summary of BAC Consumers, dated 29.01.2014, with attachment</p> <p>142.2. Email from Laura Johnson to Leanne Geppert re Complex Care Transition Planning Update, dated 12.11.2013</p> <p>142.3. Email from Lesley Dwyer to Leanne Geppert and</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	24

	Linda Hardy re Fwd: RE: Follow-up – BAC CCYPCG, dated 20.12.2013				
142.4.					
142.5.	Email from Anne Brennan to Leanne Geppert re update, dated 06.01.2014				
142.6.	Email from Anne Brennan to Leanne Geppert re URGENT: Transfers of BAC consumers, dated 16.12.2014				
142.7.	Email from Bill Kingswell to Leanne Geppert re BAC patients, dated 17.12.2013				
142.8.	Email from Sharon Kelly to Lesley Dwyer and Leanne Geppert re follow up from BAC meetings today, dated 03.12.2013				
142.9.	Email from Sharon Kelly to Lesley Dwyer re Lesley, dated 15.12.2013				
142.10.	Email from Anne Brennan to Elisabeth Hoehn and Sharon Kelly re meeting between health and education regarding BAC students, dated 03.12.2013				
142.11.	Email from Lesley Dwyer to Stephen Stathis and others re Fwd: Re: follow up from BAC meetings				

	<p>today, dated 03.12.2013</p> <p>142.12. Email from Anne Brennan to Sharon Kelly and others re Request for meeting early next week, dated 06.12.2013</p> <p>142.13. Email from Sharon Kelly to Bill Kingswell re URGENT QUERY: Transitional Care Plans for the inpatients of BAC-Delegated, dated [REDACTED]</p> <p>142.14. Email from Sharon Kelly to Bill Kingswell re URGENT QUERY: Transitional Care Plans for the inpatients of BAC-Delegated, dated [REDACTED]</p> <p>142.15. Email from Nicola Jeffers to Leanne Geppert re Fwd: Budget Requests – Various Service Providers, dated 20.12.2013, with attachments</p> <p>142.16. Email from Sharon Kelly to [REDACTED] and others re progression of BAC strategy, dated 24.01.2014</p> <p>142.17. Email from [REDACTED] to Anne Brennan and others re BAC consumer transition planning process, dated 22.11.2013</p> <p>142.18. Email from Leanne Geppert to [REDACTED] re [REDACTED], dated 13.01.2014</p>				
143.	<p>Transition Panel Status Reports</p> <p>143.1. Status Report – Barrett Adolescent Centre (BAC)</p>	Various	West Moreton Hospital and Health	West Moreton Hospital and Health	24

	<p>Clinical Care Transition Panel, December 2013</p> <p>143.2. Status Report – Barrett Adolescent Centre (BAC) Clinical Care Transition Panel, October 2013</p> <p>143.3. Status Report – Barrett Adolescent Centre (BAC) Clinical Care Transition Panel, January 2014</p> <p>143.4. Status Report – Barrett Adolescent Centre (BAC) Clinical Care Transition Panel, November 2013</p> <p>143.5. Barrett Adolescent Centre (BAC) Clinical Care Transition update, undated</p>		Service	Service	
144.	<p>Transition meeting file notes and updates</p> <p>144.1. Email from Trevor Sadler to Bill Kingswell re Information re Barrett Adolescent Centre Stakeholder Meeting, dated 19.11.2012</p> <p>144.2. Email from Lesley Dwyer to Sharon Kelly re Fwd: Agenda – Barrett Adolescent Planning Group Teleconference, dated 28.11.2012</p> <p>144.3. Email from Elisabeth Hoehn to Anne Brennan and Leanne Geppert re Clinical Care Transition Panels, dated 27.09.2013</p> <p>144.4. Email from Peter Blatch, Assistant Regional Director, School Performance, Department of Education and Training, to Anne Brennan re clinical care transition</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	24

panel, dated 09.10.2013				
144.5. Email from Leanne Geppert to Sharon Kelly re Fwd: The Park – Bed Stats Spreadsheet 13.10.2013, dated 14.10.2013				
144.6. Email from Kevin Rodgers, Principal Barrett School, to Anne Brennan re Education planning meeting with adolescents and parents, dated 18.10.2013				
144.7. Email from Leanne Geppert to Anne Brennan and others re BAC consumer transition planning process, dated 05.11.2013				
144.8. Email from Leanne Geppert to [REDACTED] re BAC consumer transition planning process, dated 08.11.2013				
144.9. BAC Strategic Update/Progress, dated 20.11.2013				
144.10. Transition Service Planning table, dated 27.11.2013				
144.11. Attachment 1: AGENDA, Barrett Adolescent Strategy, dated 15.07.2013				
144.12. Barrett Adolescent Centre Clinical Oversight Meeting, File/Meeting Note, dated 12.12.2013				
144.13. Minutes: Barrett Adolescent Strategy, dated 23.07.2013				
144.14. Minutes from BAC Stakeholder Meeting,				

	28.10.2013				
144.15.	Barrett Adolescent Centre Consumer Meeting, File/Meeting Note, dated 18.12.2013				
144.16.	Barrett Adolescent Centre Transition Care Planning Meeting, dated 11.12.2013				
144.17.	Barrett Adolescent (BAC) Transition Service Planning, Risk Mitigation Table, November 2013				
144.18.	Barrett Adolescent Centre Consumer Update, 06.01.2014				
144.19.	Barrett Adolescent Centre (BAC) – Consumer Overviews, Briefing for Dr Bill Kingswell attending the Director-General, Department of Health and Director-General, Department of Communities Meeting, 22.01.2014				
144.20.	Document titled Consumer Contact, undated				
144.21.	File/Meeting Note re Update Barrett Adolescent Centre (BAC) and Extended Treatment & Rehabilitation (ETR) Projects, dated 08.07.2013				
144.22.	WMHHS File/Meeting Note re meeting on 17.10.2013				
144.23.	WMHHS File/Meeting Note re meeting on 05.11.2011				
144.24.	WMHHS File/Meeting Note re meeting on				

	06.11.2011				
144.25.	WMHHS File/Meeting Note re meeting on 07.04.2014				
144.26.	Email from Laura Johnson to Leanne Geppert re BAC Consumer Meeting 181213, dated 14.08.2013, with attached draft file note of meeting on 18.12.2013				
144.27.	Email from Laura Johnson to Leanne Geppert re Barrett Adolescent Centre Consumer Update 060114, dated 06.01.2014, with attached BAC consumer update – 06.01.2014				
144.28.	Email from Elisabeth Hoehn to Leanne Geppert re BAC Meeting 131213 – draft meeting note for your consideration, dated 16.12.2013, with attached File/Meeting Note from Barrett Adolescent Centre Clinical Oversight Meeting on 12.12.2013				
144.29.	Email from Laura Johnson to Elisabeth Hoehn and others re BAC Transition Care Planning Meeting Notes and Actions, dated 12.12.2013, with attachment re Barrett Adolescent Centre Transition Care Planning Meeting on 11.12.2013 – Draft Actions				
144.30.	Email from Laura Johnson to Leanne Geppert re BAC Transition Care Planning Meeting 111213, dated 12.12.2013, with attachment re Barrett Adolescent Centre Transition Care Planning Meeting				

	<p>on 11.12.2013 – Draft Actions</p> <p>144.31. Email from Anne Brennan to Vanessa Clayworth and others re Fwd: Barrett Adolescent Centre patient, dated 29.10.2013</p> <p>144.32. Email from Leanne Geppert to Laura Johnson re Update from Clinical Consumer Transition Panel Meeting, dated 02.10.2013</p> <p>144.33. Email from Vanessa Clayworth to BAC Nursing Staff re Transition Panels – Outcomes and Care Planning documents, dated 14.11.2013 with attachment Transition and Care Plan list for Nursing Staff</p> <p>144.34. Email from Leanne Geppert to Anne Brennan re Update, dated 31.10.2013</p>				
West Moreton Project Governance					
145.	<p>Barrett Weekly update Meetings</p> <p>145.1. Barrett Adolescent update Meeting (Weekly) – Agenda, undated</p> <p>145.2. BAC Strategic Update/Progress, dated 02.12.2013</p> <p>145.3. Barrett Adolescent Centre (BAC) Update Meeting – Draft Minutes, dated 04.12.2013</p> <p>145.4. Barrett Adolescent Centre (BAC) Update Meeting –</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	24

	Draft Minutes, dated 15.01.2014				
	145.5. Barrett Adolescent Centre (BAC) Update Meeting – Draft Minutes, dated 18.12.2013				
	145.6. Barrett Adolescent Centre (BAC) Update Meeting – Draft Minutes, dated 22.01.2014				
	145.7. Barrett Adolescent Centre Update Meeting – Draft Minutes, dated 27.11.2013				
	145.8. Barrett Adolescent Centre Update Meeting – Agenda, dated 04.12.2013				
	145.9. Barrett Adolescent Centre Update Meeting – Agenda, dated 11.12.2013				
	145.10. Barrett Adolescent Centre Update Meeting – Agenda, dated 15.01.2014				
	145.11. Barrett Adolescent Centre Update Meeting – Agenda, dated 18.12.2013				
	145.12. Barrett Adolescent Centre Update Meeting – Agenda, dated 22.01.2014				
	145.13. Barrett Adolescent Centre Update Meeting – Agenda, dated 29.01.2014				
	145.14. Barrett Adolescent Centre Update Meeting (Weekly) – template minutes, undated				
	145.15. BAC Weekly Update Meeting – Issues				

	Register, undated (4 versions)				
146.	<p>Board Papers</p> <p>146.1. West Moreton Hospital and Health Service Executive Committee Meeting Agenda Paper, dated 16.08.2013</p> <p>146.2. West Moreton Hospital and Health Service Board Committee Agenda Paper, dated 26.04.2013</p> <p>146.3. West Moreton Hospital and Health Service Board Committee Agenda Paper, dated 25.01.2013</p> <p>146.4. West Moreton Hospital and Health Service Board Meeting Agenda Paper, dated 29.11.2013, with attached West Moreton HHS Transitional Service Operations Overview, November 2013</p> <p>146.5. West Moreton Hospital and Health Service Board Meeting Agenda Paper, dated 27.09.2013, with attached Briefing Note to Director-General, dated 09.09.2013</p> <p>146.6. West Moreton Hospital and Health Service Board Meeting Agenda Paper, dated 23.08.2013</p> <p>146.7. West Moreton Hospital and Health Service Board Meeting Agenda Paper, dated 20.12.2013</p> <p>146.8. Expert Clinical Reference Group – Barrett Adolescent Strategy, Terms of Reference, unsigned</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	24

	and undated				
147.	<p>Project</p> <p>147.1. Memorandum from Judi Krause, Divisional Director, CYMHS, Children's Health, to Dr Peter Steer, Chief Executive, Children's Health re Adolescent Extended Treatment and Rehabilitation – site visits to Victoria, dated 26.08.2013</p> <p>147.2. Adolescent Extended Treatment and Rehabilitation Models – Summary of Site Visits to Victoria, 14 to 16 August 2013, prepared by Judi Krause, Divisional Director, CYMHS, Children's Health, dated 26.08.2013</p> <p>147.3. Adolescent Extended Treatment and Rehabilitation (BAC) Project Handover Report January 2014</p> <p>147.4. Barrett Adolescent Centre Daily Status Report No 1 – 16.12.2013</p> <p>147.5. Barrett Adolescent Centre Daily Status Report No 3 – 19.12.2013</p> <p>147.6. Barrett Adolescent Strategy Project Plan, November 2012</p> <p>147.7. Barrett Adolescent Strategy organisational structure, dated 14.11.2012</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	24

Response from Children's Health Queensland Hospital and Health Service						
148.	Letter to Kristi Geddes, Minter Ellison, from Dr Peter Steer, Health Service Chief Executive, Children's Health Queensland Hospital and Health Service re Health Service Investigation – Barrett Adolescent Centre	25.08.2014	Dr Peter Steer, Health Service Chief Executive, Children's Health Queensland Hospital and Health Service	Children's Health Queensland Hospital and Health Service	25	
149.	Health Service Investigation – Barrett Adolescent Centre, CHQ Document Register	28.08.2014	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25	
Board Papers						
150.	Redacted agenda for Children's Health Queensland Hospital and Health Board meeting	29.08.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25	
151.	Redacted minutes from for Children's Health Queensland Hospital and Health Board meeting	29.08.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25	
152.	Redacted Hospital and Health Board Briefing Note re Barrett Adolescent Centre – transfer of governance to Children's Health Queensland	29.08.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25	
153.	Redacted agenda for Children's Health Queensland Hospital and Health Board meeting	31.10.2013	Children's Health Queensland	Children's Health Queensland Hospital	25	

				and Health Service	
154.	Redacted minutes from for Children's Health Queensland Hospital and Health Board meeting	31.10.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
155.	Redacted document including Barrett Adolescent Centre Consumer Status	Undated	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
156.	Redacted Hospital and Health Board Briefing Note re Statewide Adolescent Extended Treatment and Rehabilitation Initiative Update	31.10.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
157.	Redacted Children's Health Queensland Board Meeting Agenda	28.11.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
158.	Redacted Minutes of the Children's Health Queensland Hospital and Health Board Meeting	28.11.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
159.	Redacted Children's Health Queensland Hospital and Health Service Board Paper re Statewide Adolescent Extended Treatment and Rehabilitation Initiative Update	November 2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
160.	Redacted Children's Health Queensland Board Meeting Agenda	30.01.2014	Children's Health Queensland	Children's Health Queensland Hospital	25

				and Health Service	
161.	Redacted Minutes of the Children's Health Queensland Hospital and Health Board Meeting	30.01.2014	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
162.	Redacted Children's Health Queensland Hospital and Health Service Board Paper re Adolescent Mental Health Extended Treatment Initiative	January 2014	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
CE Oversight Committee					
163.	Redacted meeting agenda – Chief Executive and Department of Health Oversight Committee	17.10.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
164.	Redacted minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	17.10.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
165.	Redacted Meeting Agenda – Chief Executive and Department of Health Oversight Committee	15.11.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
166.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy – Oversight Committee	15.11.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
167.	Redacted Meeting Agenda – Chief Executive and	22.01.2014	Children's Health	Children's Health Queensland Hospital	25

	Department of Health Oversight Committee		Queensland	and Health Service	
168.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy – Oversight Committee	22.01.2014	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
Steering Committee					
169.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	09.09.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
170.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	09.09.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
171.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	23.09.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
172.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	23.09.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
173.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	09.10.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
174.	Redacted Minutes – State-wide Adolescent Extended	09.10.2013	Steering Committee	Children's Health Queensland Hospital	25

	Treatment and Rehabilitation Implementation Strategy			and Health Service	
175.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	21.10.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
176.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	21.10.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
177.	Statewide Adolescent Extended Treatment and Rehabilitation Initiative Update Brief	Undated	Steering Committee	Children's Health Queensland Hospital and Health Service	25
178.	West Moreton Hospital and Health Service Status Report – Barrett Adolescent Centre (BAC) Clinical Care Transition Panel	October 2013	WMHHS BAC Clinical Care Transition Panel	Children's Health Queensland Hospital and Health Service	25
179.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	04.11.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
180.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	04.11.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
181.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation	18.11.2013	Steering Committee	Children's Health Queensland Hospital	25

	Strategy			and Health Service	
182.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	18.11.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
183.	West Moreton Hospital and Health Service Status Report – Barrett Adolescent Centre (BAC) Clinical Care Transition Panel	November 2013	WMHHS BAC Clinical Care Transition Panel	Children's Health Queensland Hospital and Health Service	25
184.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	02.12.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
185.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	02.12.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
186.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	16.12.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
187.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	16.12.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
188.	Project Status Report – Statewide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	December 2013	Steering Committee	Children's Health Queensland Hospital	25

				and Health Service	
189.	West Moreton Hospital and Health Service Status Report – Barrett Adolescent Centre (BAC) Clinical Care Transition Panel	December 2013	WMHHS BAC Clinical Care Transition Panel	Children's Health Queensland Hospital and Health Service	25
190.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	13.01.2014	Steering Committee	Children's Health Queensland Hospital and Health Service	25
191.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	13.01.2014	Steering Committee	Children's Health Queensland Hospital and Health Service	25
192.	West Moreton Hospital and Health Service Status Report – Barrett Adolescent Centre (BAC) Clinical Care Transition Panel	January 2014	WMHHS BAC Clinical Care Transition Panel	Children's Health Queensland Hospital and Health Service	25
193.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	28.01.2014	Steering Committee	Children's Health Queensland Hospital and Health Service	25
194.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	28.01.2014	Steering Committee	Children's Health Queensland Hospital and Health Service	25
Young People's Extended Treatment and Rehabilitation Initiative (YPETRI)					
195.	Redacted meeting agenda – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI)	12.12.2013	YPETRI Governance	Children's Health Queensland Hospital	25

	Governance Committee		Committee	and Health Service	
196.	Redacted meeting agenda – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI) Governance Committee	19.12.2013	YPETRI Governance Committee	Children's Health Queensland Hospital and Health Service	25
197.	Redacted meeting agenda – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI) Governance Committee	09.01.2014	YPETRI Governance Committee	Children's Health Queensland Hospital and Health Service	25
198.	Redacted meeting agenda – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI) Governance Committee	06.02.2014	YPETRI Governance Committee	Children's Health Queensland Hospital and Health Service	25
199.	Minutes – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI) Governance Committee	04.12.2013	YPETRI Governance Committee	Children's Health Queensland Hospital and Health Service	25
200.	Minutes – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI) Governance Committee	12.12.2013	YPETRI Governance Committee	Children's Health Queensland Hospital and Health Service	25
201.	Minutes – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI) Governance Committee	19.12.2013	YPETRI Governance Committee	Children's Health Queensland Hospital and Health Service	25
202.	Minutes – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI) Governance Committee	09.01.2014	YPETRI Governance Committee	Children's Health Queensland Hospital	25

				and Health Service	
203.	Minutes – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI) Governance Committee	06.02.2014	YPETRI Governance Committee	Children's Health Queensland Hospital and Health Service	25
Clinical Care Transition Panel					
204.	West Moreton Hospital and Health Service Barrett Adolescent Centre Clinical Oversight Meeting – File/Meeting Note	12.12.2013	Barrett Adolescent Centre Clinical Oversight Committee	Children's Health Queensland Hospital and Health Service	25
205.	West Moreton Hospital and Health Service Barrett Adolescent Centre Clinical Oversight Meeting – File/Meeting Note	18.12.2013	Barrett Adolescent Centre Clinical Oversight Committee	Children's Health Queensland Hospital and Health Service	25
206.	Memorandum from Dr Terry Stedman, A/Executive Director, Mental Health Alcohol and Other Drugs Branch to [REDACTED]	10.01.2014	Dr Terry Stedman, A/Executive Director, Mental Health Alcohol and Other Drugs Branch	Children's Health Queensland Hospital and Health Service	25
207.	[REDACTED]	14.01.2014	[REDACTED]	Children's Health Queensland Hospital and Health Service	25

208.	Email from Leanne Geppert to Ingrid Adamson [REDACTED] [REDACTED], with attachments	30.01.2014	Dr Leanne Geppert, A/Director of Strategy, Mental Health & Specialised Services, WMHHS	Children's Health Queensland Hospital and Health Service	25
209.	Email from Ingrid Adamson, Project Manager, Children's Health Queensland to [REDACTED] [REDACTED]	03.02.2014	Ingrid Adamson, Project Manager, Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
210.	Barrett Adolescent Centre Consumers Review	03.03.2014	Dr Anne Brennan, A/Clinical Director	Children's Health Queensland Hospital and Health Service	25
211.	Email from Leanne Geppert to [REDACTED] [REDACTED]	04.03.2014	Dr Leanne Geppert, A/Director of Strategy, Mental Health & Specialised Services, WMHHS	Children's Health Queensland Hospital and Health Service	25
212.	[REDACTED]	25.02.2014	Children's Health Queensland	Children's Health Queensland Hospital	25

				and Health Service	
213.	Email from Ingrid Adamson, Project Manager, Children's Health Queensland to Judi Krause and others [REDACTED]	05.03.2014	Ingrid Adamson, Project Manager, Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
214.	BAC Holiday Program – Week 1 Dec 16th – 19th	Undated	West Moreton Hospital and Health Service	Children's Health Queensland Hospital and Health Service	25
215.	BAC Holiday Program – Week 2 Dec 23rd – 24th	Undated	West Moreton Hospital and Health Service	Children's Health Queensland Hospital and Health Service	25
216.	WM HHS Transitional Service Options Overview	November 2013	West Moreton Hospital and Health Service	Children's Health Queensland Hospital and Health Service	25
217.	WM HHS Transitional Service Options Plan	November 2013	West Moreton Hospital and Health Service	Children's Health Queensland Hospital and Health Service	25
Presentation to parents					
218.	Proposed Statewide Adolescent Mental Health Extended Treatment and Rehabilitation Model of Care	11.12.2013	Assoc. Prof. Stephen Stathis, Clinical Director CYMHS	Children's Health Queensland Hospital and Health Service	25

219.	Barrett Adolescent Parent Session	11.12.2013	West Moreton Hospital and Health Service	Children's Health Queensland Hospital and Health Service	25
Project Plan					
220.	Statewide Adolescent Extended Treatment and Rehabilitation Implementation Strategy – Steering Committee Action Plan	29.08.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
221.	Barrett Adolescent Strategy Expert Clinical Reference Group – Proposed Service Model Elements, Adolescent Extended Treatment and Rehabilitation Services (AETRS)	08.05.2013	Barrett Adolescent Strategy Expert Clinical Reference Group	Children's Health Queensland Hospital and Health Service	25
222.	Project Plan – Statewide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	October 2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
223.	Redacted and untitled Project Plan document	Undated	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
Terms of Reference					
224.	Committee membership lists	Undated	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
225.	Terms of Reference – Chief Executive and Department of	17.10.2013	Children's Health	Children's Health	25

	Health Oversight Committee		Queensland	Queensland Hospital and Health Service	
226.	Terms of Reference – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy Steering Committee	23.09.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
227.	Terms of Reference – Statewide Adolescent Extended Treatment and Rehabilitation (SW AETR) Service Options Implementation Working Group	23.09.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
228.	Terms of Reference – Statewide Adolescent Extended Treatment and Rehabilitation (SW AETR) Barrett Adolescent Centre Consumer Transition Panel	23.09.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
229.	Email from Ingrid Adamson, Project Manager – SW AETRS, Children's Health Queensland, to SW AETR Working Group 2 BAC Transition re Statewide Adolescent Extended Treatment and Rehabilitation Implementation Strategy – BAC Consumer Transition Panel	27.09.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
230.	Email from Ingrid Adamson, Project Manager – SW AETRS, Children's Health Queensland, to Alan Fletcher and others re Financial and Workforce Planning Working Group – Adolescent Mental Health Initiative	21.11.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
231.	Draft Terms of Reference – Statewide Adolescent Extended Treatment and Rehabilitation (SW AETR) Financial and	24.09.2013	Children's Health Queensland	Children's Health Queensland Hospital	25

	Workforce Planning Transition Working Group			and Health Service	
232.	Terms of Reference – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI) Governance Committee	13.03.2014	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
233.	Email from [REDACTED] to Kristi Geddes, Minter Ellison re Health Service Investigation – Barrett Adolescent Psychiatric Centre	29.08.2014	[REDACTED]	[REDACTED] Hospital and Health Service	26
234.	Records from [REDACTED] for [REDACTED]	Various	[REDACTED] Hospital and Health Service	[REDACTED] Hospital and Health Service	26
235.	Records from [REDACTED] for [REDACTED]	Various	[REDACTED] Hospital and Health Service	[REDACTED] Hospital and Health Service	26
236.	Records from [REDACTED] Hospital, including [REDACTED]	Various	[REDACTED] Hospital and Health Service	[REDACTED] Hospital and Health Service	26
Records from Metro North Hospital and Health Service					
237.	Letter from [REDACTED] to Kristi Geddes, Minter Ellison re Health Service Investigation – Barrett Adolescent	18.09.2014	[REDACTED]	[REDACTED] Hospital and Health Service	27

	Psychiatric Centre				
238.	Transition Plan: 2014	2014	Hospital and Health Service	Hospital and Health Service	27
239.	Model of Service – Queensland Public Mental Health Services	Undated	Queensland Government	Hospital and Health Service	27
240.	Metal Health – Hospital Guideline re – Guidelines for referral	05.05.2014	Hospital and Health Service	Hospital and Health Service	27
241.	Metro North Metal Health – Hospital, Residents Guide to the	22.07.2014	Hospital and Health Service	Hospital and Health Service	27
242.	Prince Charles Hospital Records –	Various	Hospital and Health Service	Hospital and Health Service	27 and 28
Records from Metro South Hospital and Health Service					
243.	Letter from Hospital and Health Service, to Kristi Geddes, Minter Ellison	19.09.2014	Hospital and Health Service	Hospital and Health Service	29

244.	List of Barrett Adolescent Centre Inpatients and Day Patients as at 6 August 2013	Undated	West Moreton Hospital and Health Service	[REDACTED] Hospital and Health Service	29
245.	Email from [REDACTED] [REDACTED] [REDACTED] re Plan for [REDACTED] – need to confirm a date for medication review with you	18.09.2014	[REDACTED]	[REDACTED] Hospital and Health Service	29
246.	[REDACTED] Progress Note	07.03.2014	[REDACTED] Health Service	[REDACTED] Hospital and Health Service	29
247.	[REDACTED] Progress Note	20.12.2013	[REDACTED] Health Service	[REDACTED] Hospital and Health Service	29
248.	Records for [REDACTED] 248.1. CIMHA Records 248.2. Further CIMHA Records 248.3. Mental Health Records 248.4. General Records	Various	[REDACTED] Service	[REDACTED] Hospital and Health Service	29

249.	Records for [REDACTED] 249.1. CIMHA records 249.2. General records	Various	[REDACTED] Hospital and Health Service	[REDACTED] Hospital and Health Service	30
Further documents from West Moreton Hospital and Health Service					
250.	Letter from Sharon Kelly, Executive Director Mental Health and Specialised Services, to Kristi Geddes, Minter Ellison re Health Service Investigation – Barrett Adolescent Centre	19.09.2014	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	31
251.	Case Coordinator's Role for Barrett Adolescent Centre	Unknown	Barrett Adolescent Centre	West Moreton Hospital and Health Service	31
252.	West Moreton Hospital and Health Service Mental Health and Specialised Services, The Park – Centre for Mental Health, Care Planning Package – Tool Kit (Adult Services)	August 2013	West Moreton Hospital and Health Services	West Moreton Hospital and Health Service	31
253.	The Park Centre for Mental Health – Individual Care Plan Checklist: Adolescent	April 2010	West Moreton Hospital and Health Services	West Moreton Hospital and Health Service	31
254.	Extract from titled The Barrett Adolescent Centre – Information for Teenagers	08.09.2006	West Moreton Hospital and Health Services	West Moreton Hospital and Health Service	31
255.	Extract from document titled The Barrett Adolescent Centre	08.09.2006	West Moreton	West Moreton	31

	– Information for Parents and Carers		Hospital and Health Services	Hospital and Health Service	
256.	Untitled document summarising purpose and requirements of the Consumer Integrated Mental Health Application (CIMHA)	Undated	Unknown	West Moreton Hospital and Health Service	31
257.	Queensland Health Procedure – Inter-district Transfer of Mental Health Consumers within Southern Queensland Health Service Districts, Division of Mental Health, Darling Downs – West Moreton Health Service District	08.11.2010	Darling Downs – West Moreton Health Service District	West Moreton Hospital and Health Service	31
258.	West Moreton Hospital and Health Service Procedure, Mental Health Divisional – Inter Hospital and Health Service Transition of Care of Mental Health Consumers from one Hospital and Health Service to another	13.05.2014	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	31
259.	Further extract from document titled The Barrett Adolescent Centre – Information for Parents and Carers	08.09.2006	West Moreton Hospital and Health Services	West Moreton Hospital and Health Service	31
260.	Role description for Nurse Unit Manager, Barrett Adolescent Unit, The Park Centre for Mental Health	October 2012	West Moreton Hospital and Health Services	West Moreton Hospital and Health Service	31
261.	Role description for Clinical Nurse Consultant, Medium Secure/Dual Diagnosis, The Park – Centre for Mental Health	Undated	West Moreton Hospital and Health Services	West Moreton Hospital and Health Service	31

262.	West Moreton Hospital and Health Service – BAC Staff Communique 1	03.10.2013	West Moreton Hospital and Health Services	West Moreton Hospital and Health Service	31
Further documents from [REDACTED] Hospital and Health Service					
263.	Letter from [REDACTED] Hospital and Health Service, to Kristi Geddes, Minter Ellison	19.09.2014	[REDACTED] Hospital and Health Service	[REDACTED] Hospital and Health Service	31
264.	Records held by [REDACTED] re [REDACTED]	Various	[REDACTED]	[REDACTED] Hospital and Health Service	31
265.	[REDACTED] Access Manual	Undated	[REDACTED]	[REDACTED] Hospital and Health Service	31
266.	[REDACTED] Pre-referral Guidelines – [REDACTED] Health Services	Undated	[REDACTED]	[REDACTED] Hospital and Health Service	31
Documents provided by DSQ Ipswich					
267.	Email from [REDACTED]	15.09.2014	[REDACTED]	[REDACTED]	31

	Kristi Geddes, Minter Ellison re [REDACTED] Intake Policy and Procedures		[REDACTED]		
268.	[REDACTED] [REDACTED] – Needs assessment	November 2011	[REDACTED]	[REDACTED]	31
269.	[REDACTED] [REDACTED] – Eligibility	July 2011	[REDACTED]	[REDACTED]	31
Documents provided by [REDACTED]					
270.	Letter from [REDACTED] [REDACTED] to Whom It May Concern re Health Service Investigation – Barrett Adolescent Psychiatric Centre	19.09.2014	[REDACTED]	[REDACTED]	31
271.	Records held by [REDACTED] re [REDACTED]	Various	[REDACTED]	[REDACTED]	31
272.	Unapproved version of [REDACTED] Clinical Practice Manual	January 2013	[REDACTED]	[REDACTED]	31
Other material considered					
273.					

Appendix B – Schedule of Interviews

<u>Monday 13 October 2014</u>		
9:15am	RN Mara Kochardy	Care coordinator for [REDACTED]
10:00am	RN Moira Macleod	Care coordinator for [REDACTED]
11:00am	RN Brenton Page	Care coordinator for [REDACTED]
11:45am	RN Matthew Beswick	Care coordinator for [REDACTED] Attending with Judy Simpson from QNU
1:00pm	RN Peta-Louise Yorke	Care coordinator for [REDACTED]
1:45pm	CN Susan Daniel	Care coordinator for [REDACTED]
2:45pm	Dr Anne Brennan	Clinical Director from September 2013 Attending with Harry McCay from Avant
<u>Tuesday 14 October 2014</u>		
9:00am	RN Rosangela Richardson	Care coordinator for Patients [REDACTED]
9:45am	RN Victoria Young	Care coordinator for [REDACTED] Attending with QNU representative
10:45am	Megan Hayes	OT, active role in transition planning Attending with Lisa Harris from Coors Chambers Westgarth Lawyers (on instruction from WMLHS)
11:45am	Dr Stephen Stathis	Director Children's Health Queensland (Telephone interview)
1:30pm	Dr Trevor Sadler	Clinical Director until September 2013 Attending with David Watt from K&L Gates Lawyers (on instruction from Avant)

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Client profiles and transition evidence summary

Transition documentation pertaining to the 6 [REDACTED] patients and provided to the investigators was reviewed and the following information was also corroborated at interview by BAC staff:

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Appendix C Table 1- Transition Planning Evidence Checklist

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Transfer of Care Principles (Qld Health Procedure)*						
Completion and transfer of documentation including:						
MH Act status						
Referral forms (including MHA2000 docs) completed	N/A	✓	✓	N/A	N/A	✓
Transfer of ITO complete	✓	✓	✓	✓	✓	✓
Assessment including forensic History and Risk						
Assessment and management plan	✓	✓	✓	✓	✓	✓
Outcome Measures	✓	✓	✓	✓	✓	✓
Recovery Plan	✓	✓	✓	✓	✓	✓
End of episode/ Discharge summary	✓	✓	✓	✓	✓	✓
Documents forwarded 3 days prior	✓	✓	✓	✓ at time	✓ at time	✓
Documented appointments	✓	✓	✓	✓	✓	✓
Family/carers notified and/or consulted	✓	✓	✓	✓	✓	✓
Receiving PSP face to face contact within 7 days	N/A	✓	✓	N/A	N/A	✓
Receiving District/mental health service						
Transition planning reflects evidence of:						
Assessment of client future service needs	✓	✓	✓	✓	✓	✓
Direct consumer assessment and consultation	✓	✓	✓	✓	✓	✓
Review of consumer medical charts	✓	✓	✓	✓	✓	✓
Contact with referring agency and local mental health service	✓	✓	✓	✓	✓	✓
Clinical need and Risk taken into account	✓	✓	✓	✓	✓	✓
Length of stay of client was considered	✓	✓	✓	✓	✓	✓
Age of client was considered	✓	✓	✓	✓	✓	✓
Demographics were considered	✓	✓	✓	✓	✓	✓
Family engagement considered/ Contact was made with family	✓	✓	✓	✓	✓	✓
Additional considerations (unrelated to the Policy):						
Funding was sourced to provide comprehensive care						
Additional supports sourced eg: housing and disability supports						

Transfer of Care Principles (Qld Health Procedure)*						
Completion and transfer of documentation including:						
MH Act status						
Referral forms (including MHA2000 docs) completed	N/A	✓	✓	N/A	N/A	✓
Transfer of ITO complete	✓	✓	✓	✓	✓	✓
Assessment including forensic History and Risk						
Assessment and management plan	✓	✓	✓	✓	✓	✓
Outcome Measures	✓	✓	✓	✓	✓	✓
Recovery Plan	✓	✓	✓	✓	✓	✓
End of episode/ Discharge summary	✓	✓	✓	✓	✓	✓
Documents forwarded 3 days prior	✓	✓	✓	✓ at time	✓ at time	✓
Documented appointments	✓	✓	✓	✓	✓	✓
Family/carers notified and/or consulted	✓	✓	✓	✓	✓	✓
Receiving PSP face to face contact within 7 days	N/A	✓	✓	N/A	N/A	✓
Receiving District/mental health service						
Transition planning reflects evidence of:						
Assessment of client future service needs	✓	✓	✓	✓	✓	✓
Direct consumer assessment and consultation	✓	✓	✓	✓	✓	✓
Review of consumer medical charts	✓	✓	✓	✓	✓	✓
Contact with referring agency and local mental health service	✓	✓	✓	✓	✓	✓
Clinical need and Risk taken into account	✓	✓	✓	✓	✓	✓
Length of stay of client was considered	✓	✓	✓	✓	✓	✓
Age of client was considered	✓	✓	✓	✓	✓	✓
Demographics were considered	✓	✓	✓	✓	✓	✓
Family engagement considered/ Contact was made with family	✓	✓	✓	✓	✓	✓
Additional considerations (unrelated to the Policy):						
Funding was sourced to provide comprehensive care						
Additional supports sourced eg: housing and disability supports						

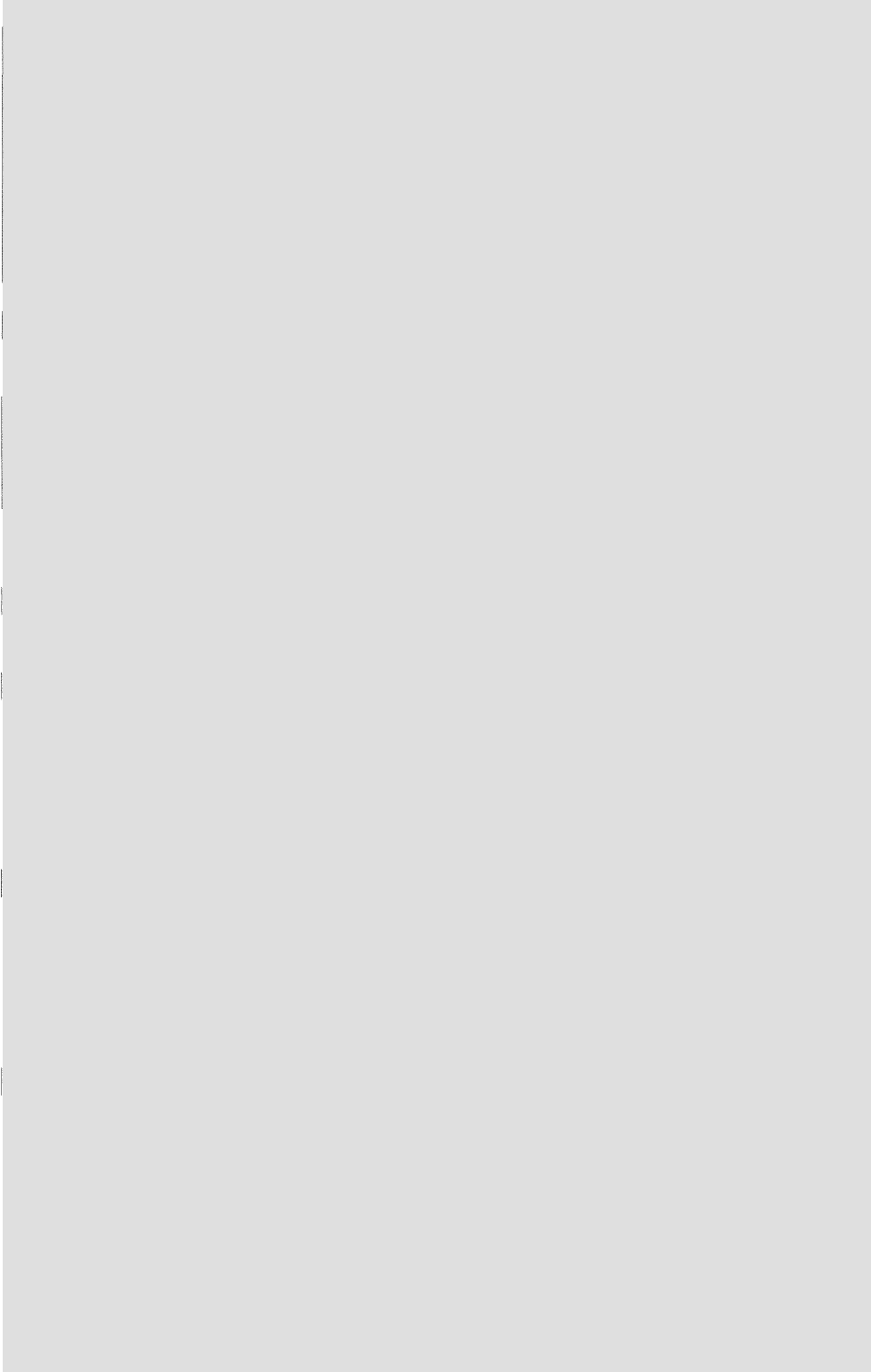
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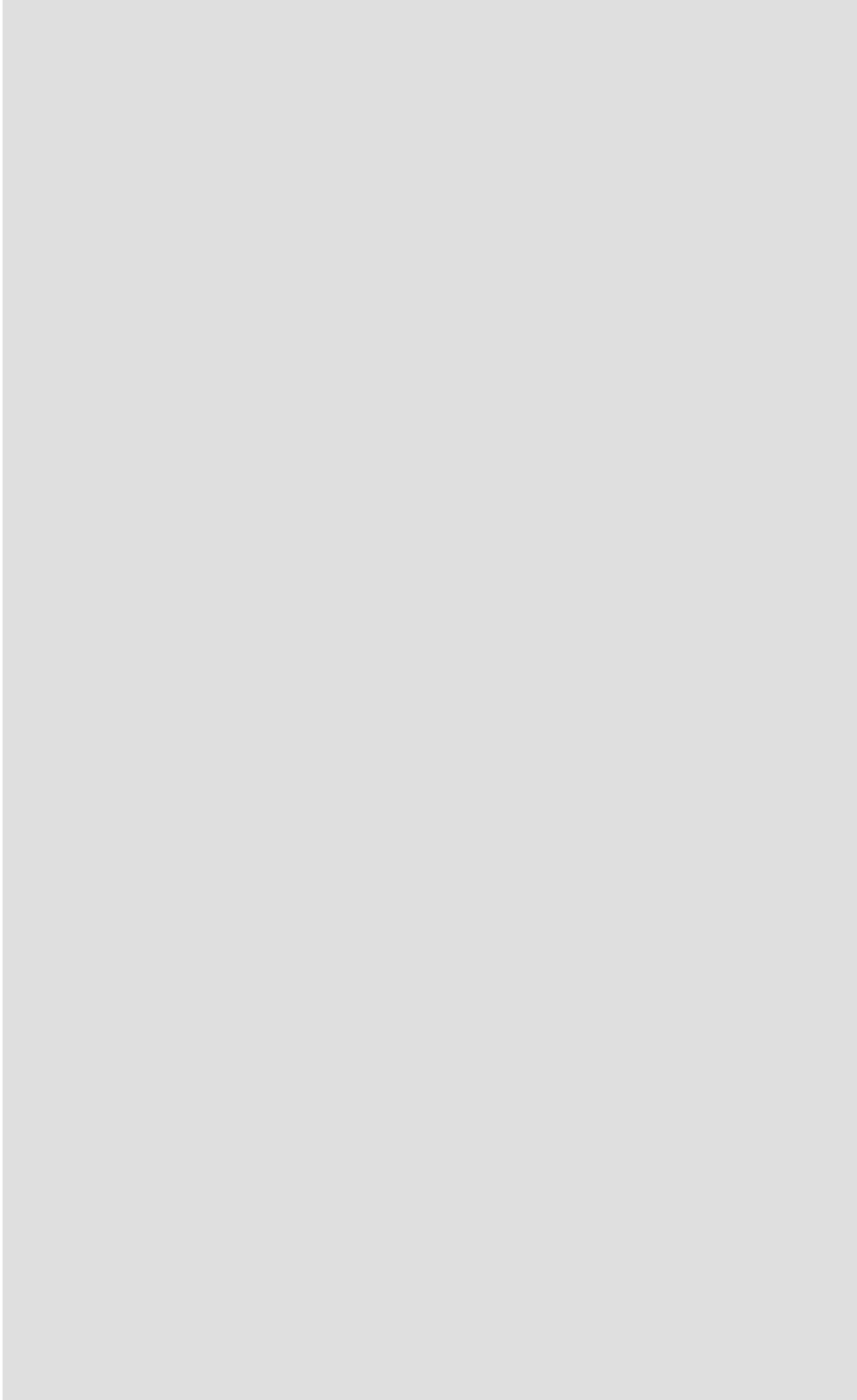
* Reference: *Inter-district Transfer of Mental Health Consumers within South Queensland Health Service Districts* (Version No. 1.0), by the Division of Mental Health, Darling Downs – West Moreton Health Service District.

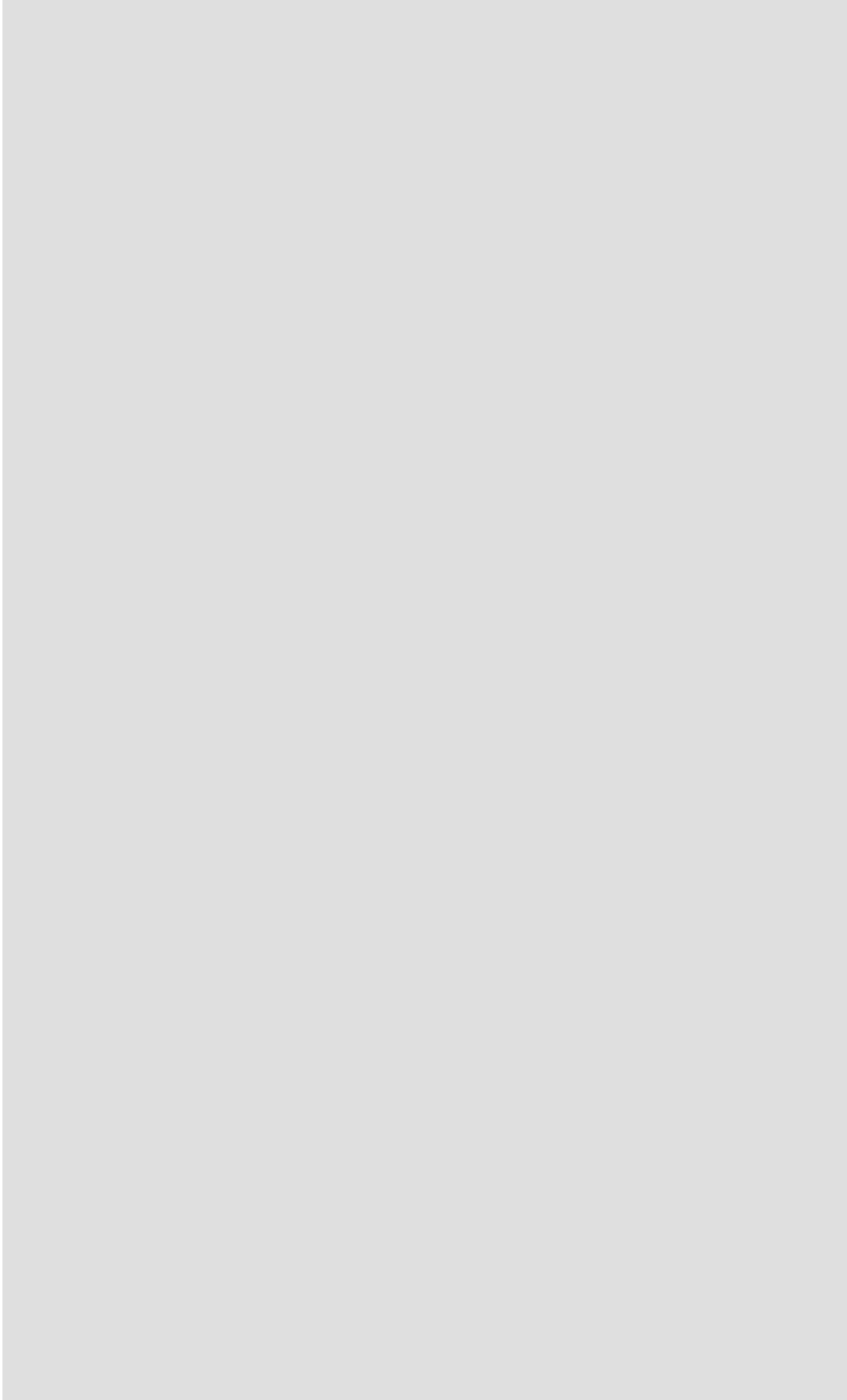
Appendix D - Client Profiles and Transition Planning Evidence
Summary

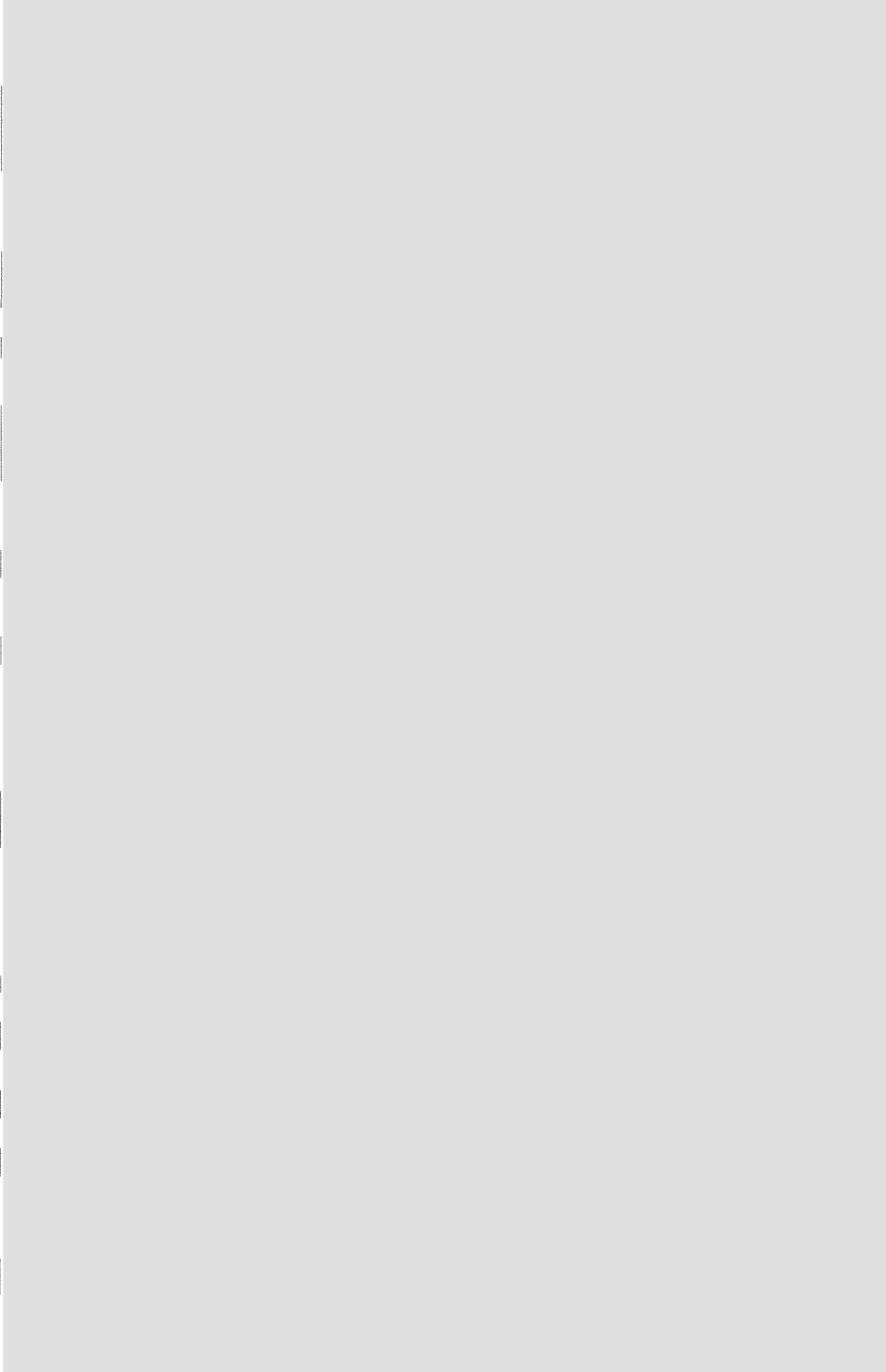
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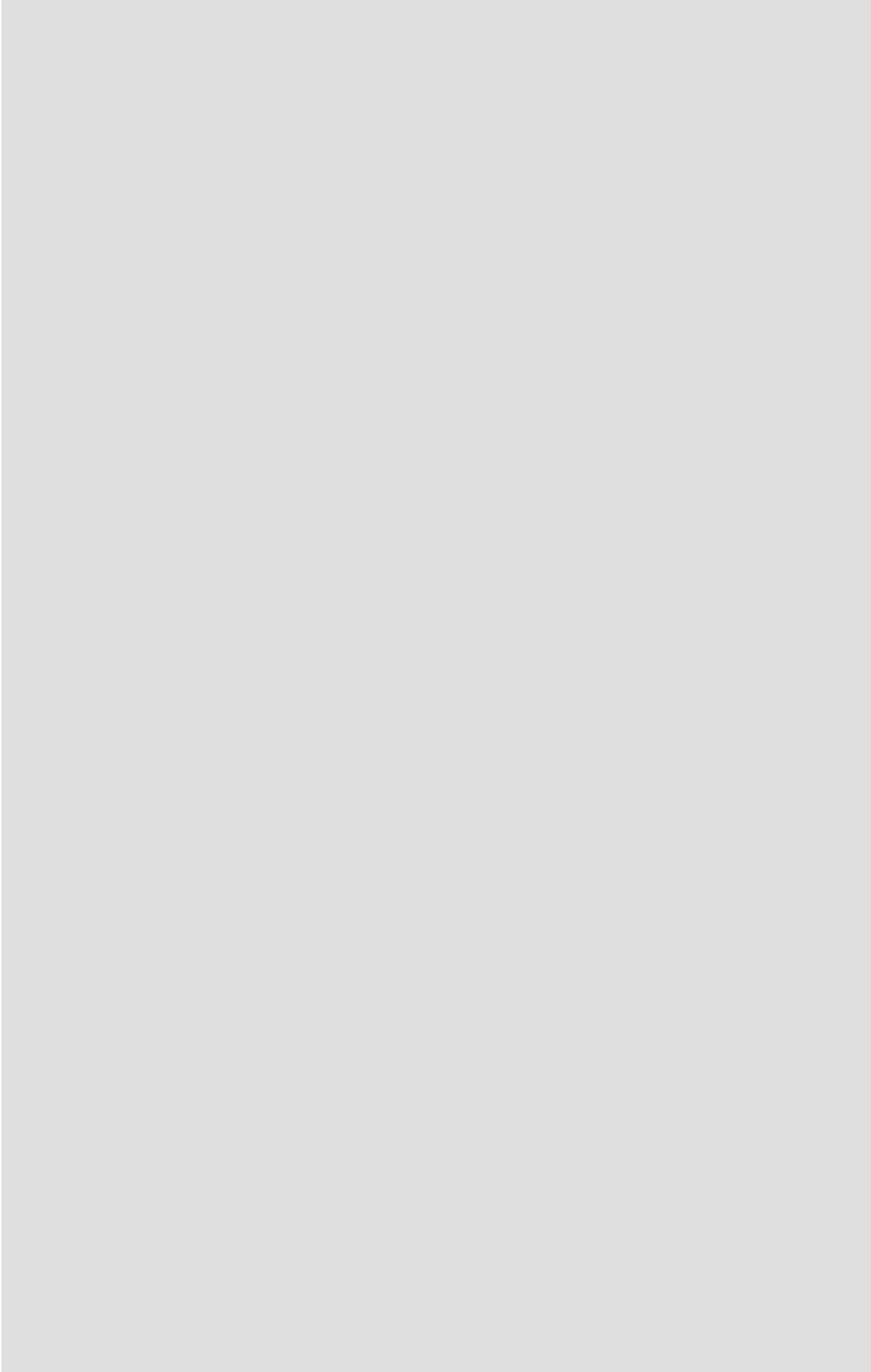
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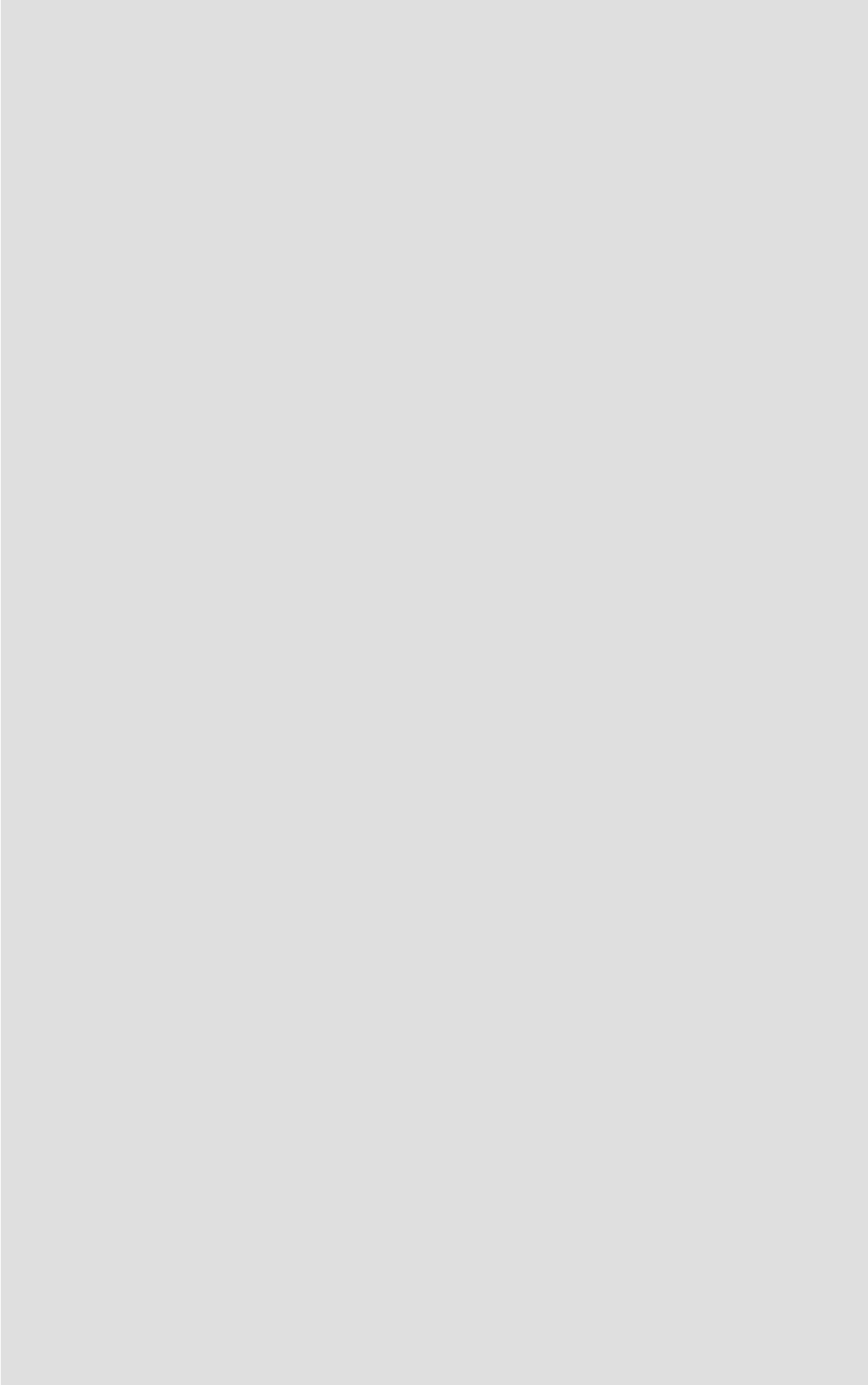


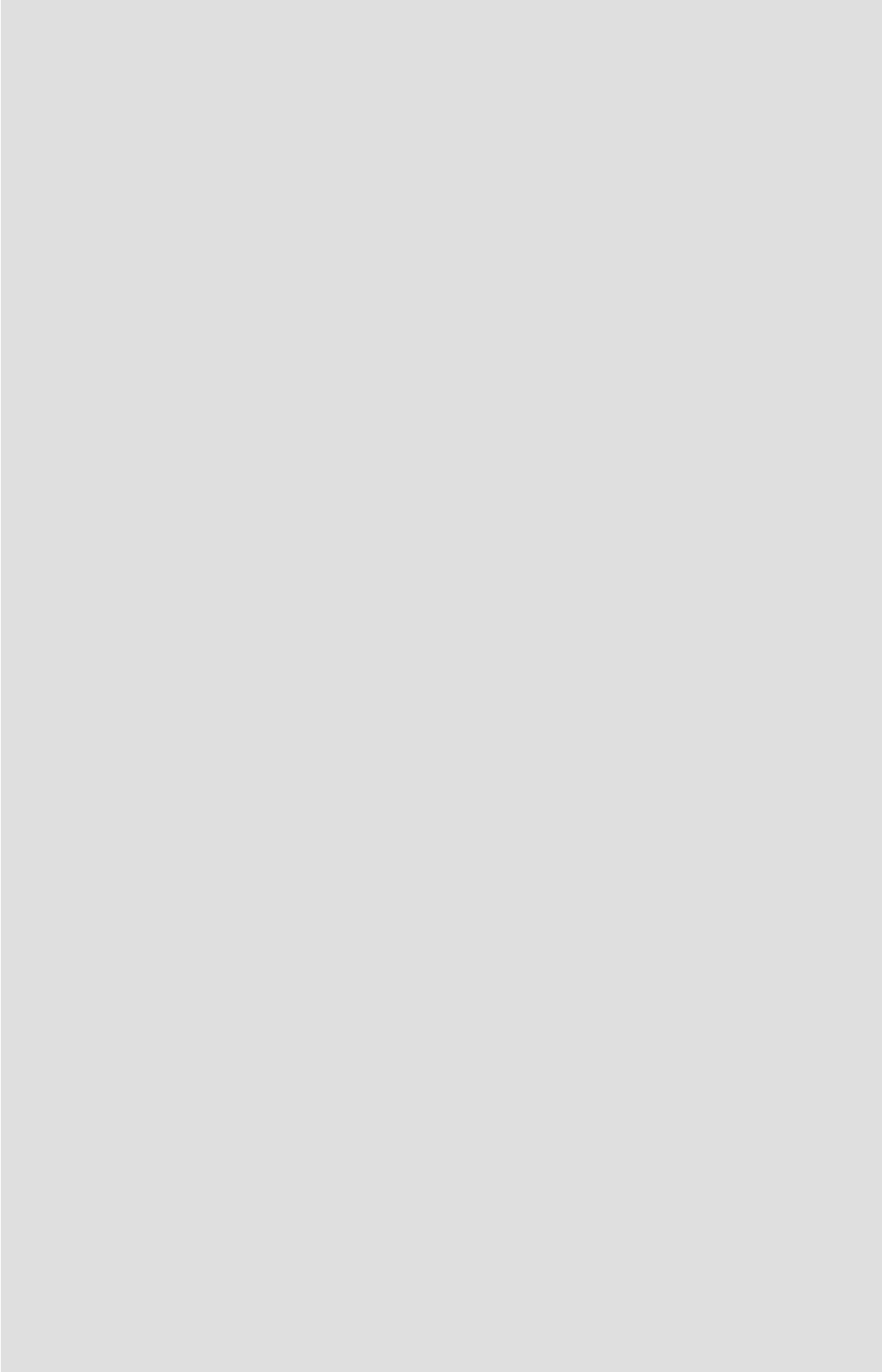


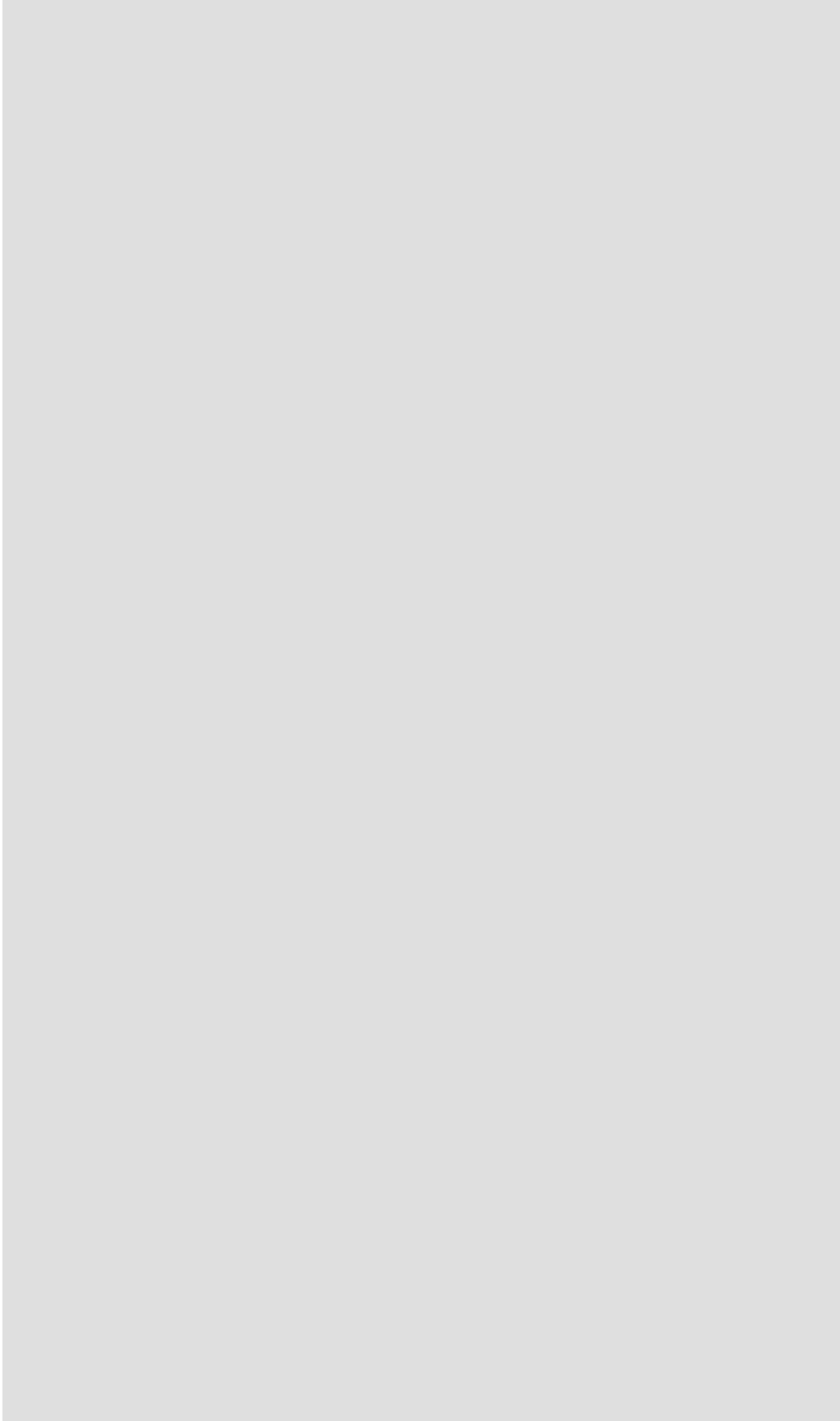


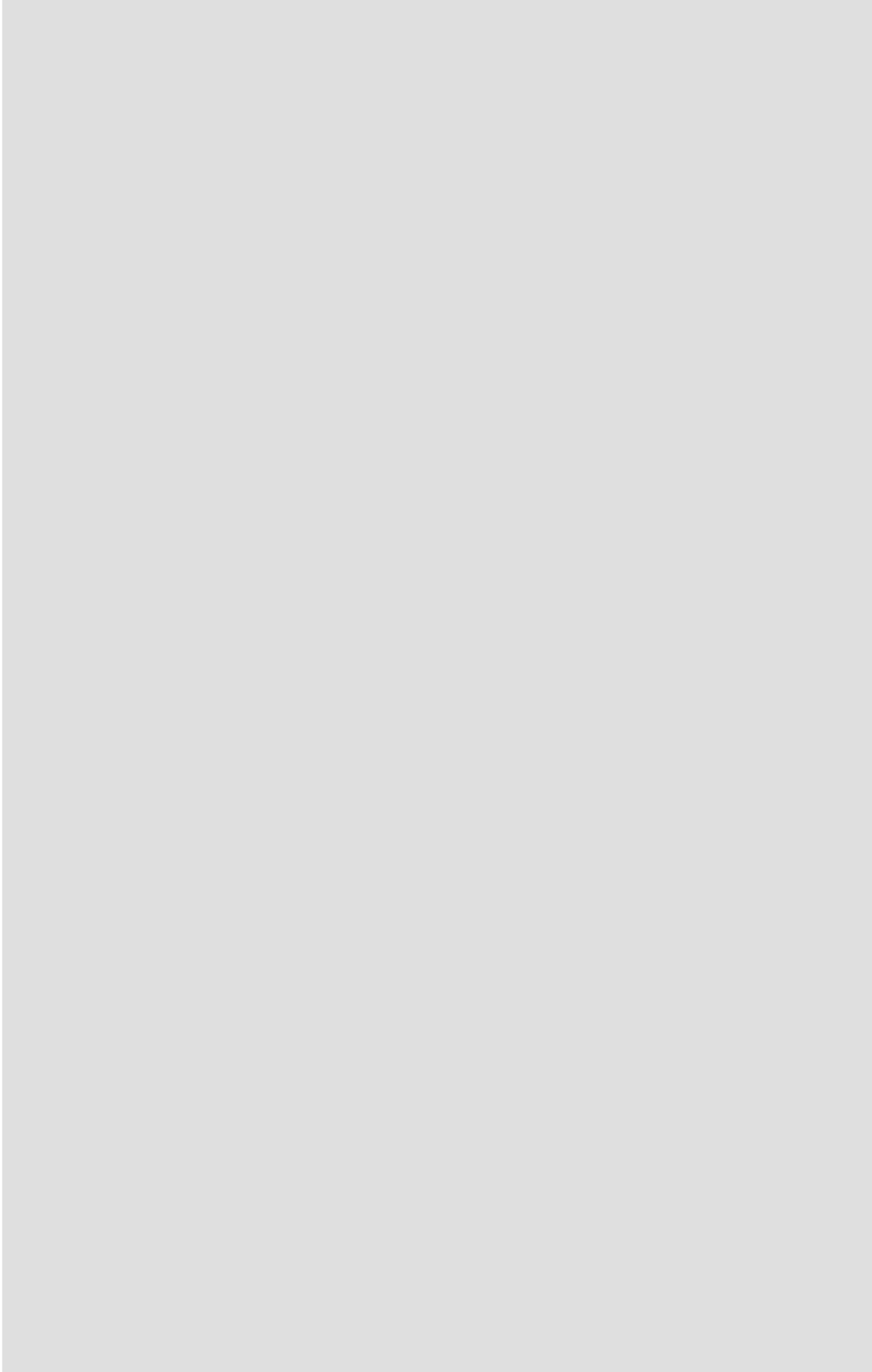


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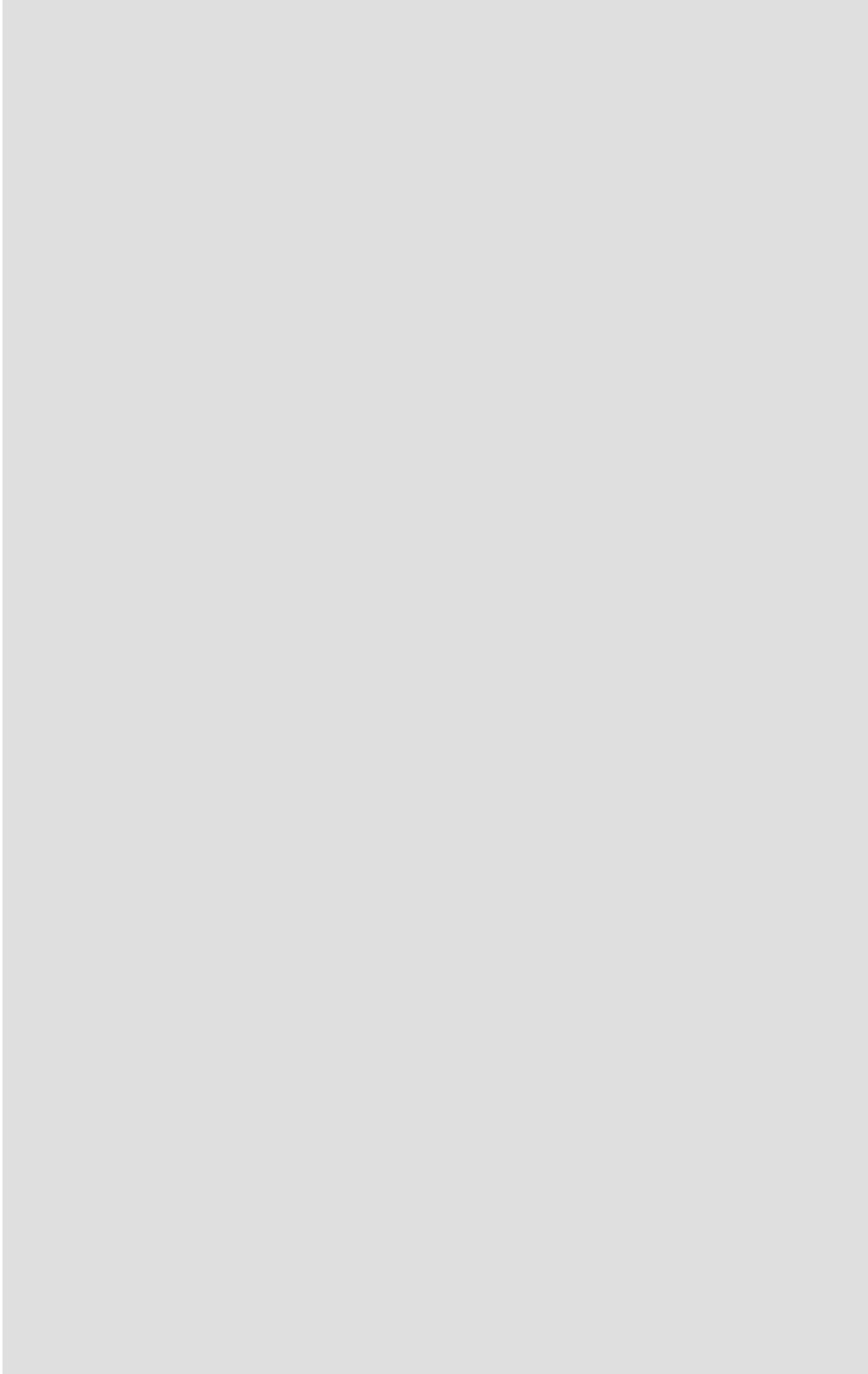


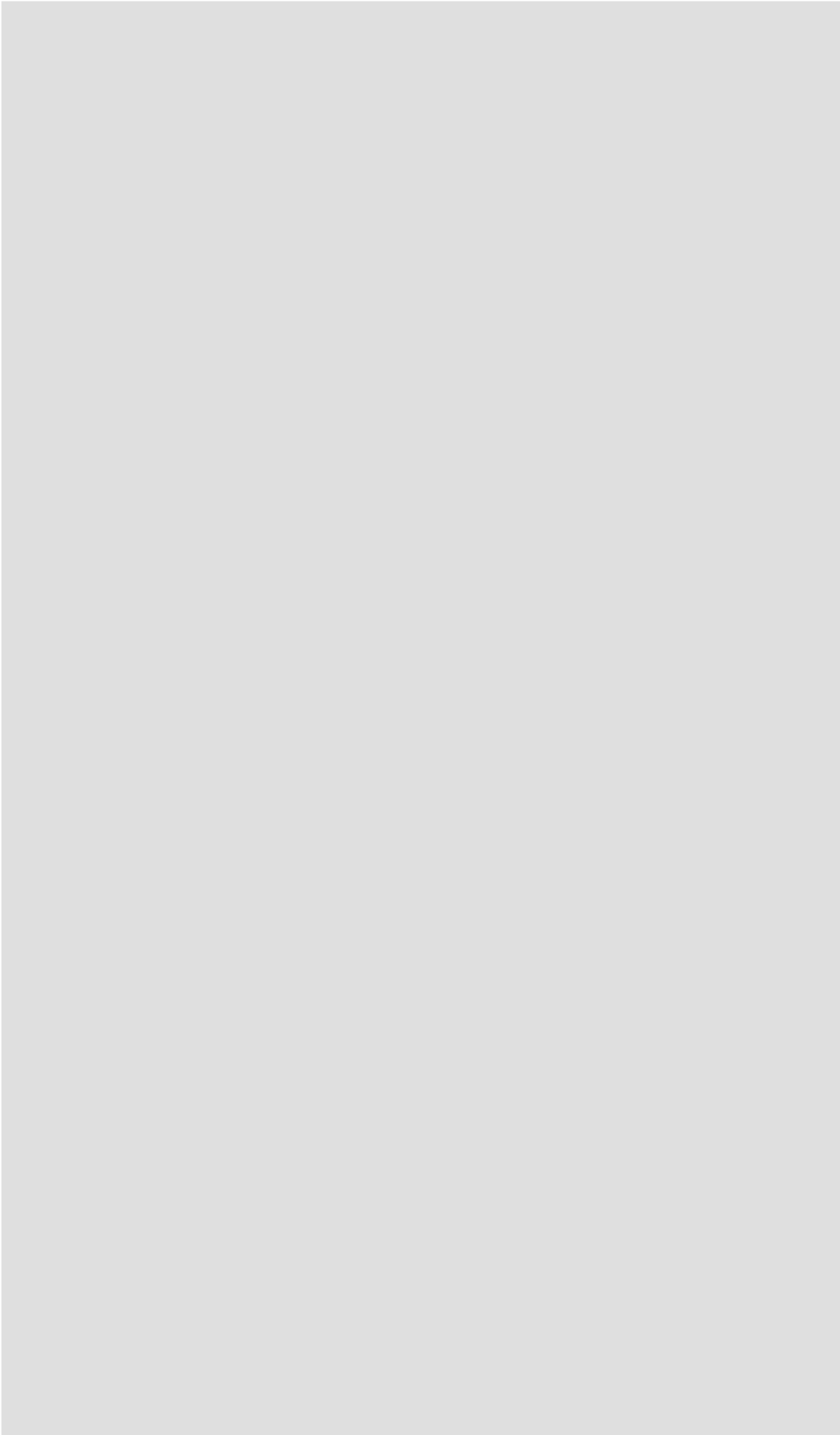






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SKIPPEN, Tania

From: Kristi Geddes <[REDACTED]>
Sent: Friday, 31 October 2014 2:14 PM
To: Annette McMullan
Cc: Wensley Bitton; KOTZE, Beth; SKIPPEN, Tania
Subject: RE: Final Barrett Report [ME-ME.FID2743997]
Attachments: Final Report Transitional Care for Adolescent Patients of the Barrett Adolescent Centre.PDF

Dear Annette,

Clean copy **enclosed**.

Kind regards,
Kristi.

Kristi Geddes Senior Associate

m + [REDACTED]

Minter Ellison Lawyers Waterfront Place • 1 Eagle Street • Brisbane • QLD 4000
[REDACTED] com www.minterellison.com

From: Annette McMullan [REDACTED]
Sent: Friday 31 October 2014 12:26 pm
To: Kristi Geddes
Cc: Wensley Bitton; KOTZE, Beth; SKIPPEN, Tania
Subject: RE: Final Barrett Report [ME-ME.FID2743997]

Kristie could you please remove the 'confidential' watermark – the DG is aware of his obligations under the HHB Act and will disclose the report as he sees appropriate.

With thanks

Annette McMullan
Chief Legal Counsel
Legal and Governance Branch | System Support Services Division
Department of Health | Queensland Government

[REDACTED]
[REDACTED] | www.health.qld.gov.au



From: Kristi Geddes [REDACTED]
Sent: Friday, 31 October 2014 11:03 AM
To: Annette McMullan
Cc: Wensley Bitton; KOTZE, Beth; SKIPPEN, Tania
Subject: Final Barrett Report [ME-ME.FID2743997]

Dear Annette,


We **enclose** the Final Barrett Report for submission to the Director-General.

Please advise if you require anything further.

Kind regards,
Kristi.

Kristi Geddes Senior Associate

t + [REDACTED] m + [REDACTED]
Minter Ellison Lawyers Waterfront Place • 1 Eagle Street • Brisbane • QLD 4000
[REDACTED] www.minterellison.com

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Report: Transitional Care for Adolescent Patients of the Barrett Adolescent Centre

Authors: Associate Professor Beth Kotzé and Ms Tania Skippen

Date: 30th October 2014

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Authorisation

This report has been prepared in accordance with the Instrument of Appointment and Terms of Reference, both dated 14th August 2014 and both authorised by Mr Ian Maynard, Director-General Queensland Health, and revised 28th August 2014.

Scope and Purpose

To provide expert clinical review and a report under section 199 of the Hospital and Health Boards Act 2011 (HHBA) for the Director-General, Queensland Health in line with the Terms of Reference.

The functions of the health service investigators were to:

- 1.1 Investigate the following matters relating to the management, administration and delivery of public sector health services:

- 1.1.1 Asses the governance model put in place within Queensland Health (including the Department of Health and West Moreton, Metro South and Children's Health Queensland Hospital and Health Services and any other relevant Hospital and Health Service) to manage and oversight the healthcare transition plans for the then current inpatients and day patients of the BAC post 6 August 2013 until its closure in January 2014;

- a) Advise if the governance model was appropriate given the nature and scope of the work required for the successful transition of the then patients to a community based model;

- 1.1.2 Advise if the healthcare transition plans developed for individual patients by the transition team were adequate to meet the needs of the patients and their families;

- 1.1.3 Advise if the healthcare transition plans developed for individual patients by the transitions team were appropriate and took into consideration patient care, patient support, patient safety, service quality, and advise if these healthcare transition plans were appropriate to support the then current inpatients and day patients of the BAC post 6 August 2013 until its closure in January 2014;

- 1.1.4 Based on the information available to clinicians and staff between 6 August 2013 and closure of BAC in January 2014, advise if the individual healthcare transition plans for the then current inpatients and day patients of the BAC were appropriate. A detailed review of the healthcare transition plans for patients [REDACTED] should be undertaken.

- 2.1 Make findings and recommendations in a report under section 199 of the HHBA in relation to:

2.1.1 The ways in which the management, administration or delivery of public sector health services, with particular regards to the matters identified in paragraph 1 above, can be maintained and improved: and

2.1.2 Any other matter identified during the course of the investigation.

Process

1. Extensive documentation was made available to the investigators; refer Index of Documentation (Appendix A), including patient files, policies and miscellaneous.
2. Additional information confirming governance arrangements was provided to the investigators by Kristi Geddes, Investigator, following a meeting on 4 September 2014 with Executive Director Mental Health & Specialist Services at WMHHS and Director of Strategy Mental Health & Specialised Services WMHHS.
3. Written statement, senior BAC clinician, 13/10/14.
4. Interviews were conducted face-to-face over two days being 13th and 14th October 2014 (Appendix B: Schedule of Interviews).
5. Additional email communication senior BAC clinician 21/10/14 and 22/10/14.
6. Response letter from Metro North Hospital and Health Service 28.10.2014.
7. An extensive interrogation of the Documentation related to Transition Planning for the six clients with the highest complexity of needs and risk [REDACTED] provides a reference for this report (Appendices C and D).

Limitations

- Noting that transition is a process in which the communication and negotiations between the referring and receiving services are critical, this investigation was limited to review of the available documentation and interviews with key clinicians formerly from BAC. Staff of receiving services were not interviewed and limited documentation was available from these services. Education Department staff associated with the BAC were also not interviewed.
- A senior nurse from the Transition Planning Team was identified as having a key role in the transition planning process and was offered but declined an interview with the investigators. In assessing the impact of this as a limitation to the process of the investigation, the investigators considered the very large volume of material that was available and the level of confirmation across the material and re-confirmation during multiple interviews. It is the judgment of the investigators that they were able to build up a relatively complete picture at a relatively high level of certainty in regard to the perspective of the BAC staff on the transition process. The investigators do not regard the lack of an interview with this person as a key limitation in the process.

Context

- On 6th August 2013 Minister for Health, Mr Lawrence Springborg announced the closure of the Barrett Adolescent Centre (BAC), Wacol, West Moreton Hospital and Health Service (WMHHS)¹. A planning process to develop new service options for the population of the State was announced under the governance of Children's Health Queensland (CHQ)². A governance process to manage the transition of current individual patients of BAC was developed.
- The concentrated and focused process for managing the transition of individual patients from the care of BAC to alternative options commenced in September 2013³ with the expectation that the service would close in January 2014.
- The investigators note that three previous patients of the BAC have died in 2014 and that their deaths are currently being investigated by the Queensland Coroner.
- The published literature regarding transitional care for adolescents provides guidance and principles in relation to the planning and outcomes for this group:
 - Optimal transition may be defined as adequate transition planning, good information transfer between teams and continuity of care following transition.
 - Predictors of positive transition include individual factors such as severe mental illness and treatment and care issues such as medication and inpatient care.
 - Neurodevelopmental disorders, personality disorders, complex needs and emotional/neurotic disorders can be associated with less favorable outcomes.
 - Other factors associated with poor outcomes include if the process is seen simply as an administrative event.
 - It is better to undertake transitional care in the context of relative stability for the young person rather than crisis.
 - Transition preparation requires an adequate period of planning and preparing the young person and carer(s) for transition. The planning needs to take into account broad health and developmental transitions recognising the young person's developing maturity and changing health-seeking behaviors.
 - Models for collaboration that support transition include: shared care/joint working across services and liaison models.
 - Barriers to transitional care include: lack of alignment between referral thresholds and criteria between Child and Youth Mental Health Services (CYMHS) and Adult Mental Health Services⁴.

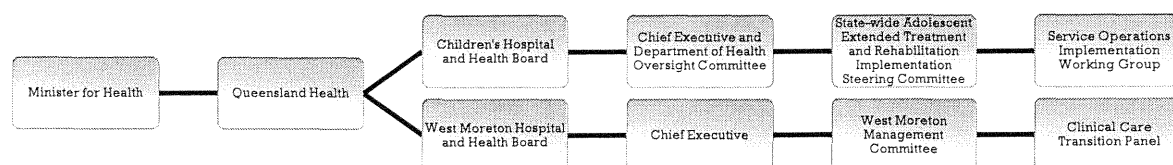
¹ Refer: letter dated 24th August 2014 from Health Service Chief Executive West Moreton Hospital and Health Service to Qld Health Chief Psychiatrist.

² This process was identified as out of scope by the investigators because it concerned strategic forward planning at the population level rather than care planning for the individual patients of BAC.

³ Refer interview with Senior BAC clinician (6).

Governance

The figure below outlines the governance structure in place from August 2013 to January 2014 covering the transition phase for BAC patients⁵.



The governance structure overseen by Children's Health Queensland was focussed on and responsible for the future of mental health services for adolescents in Queensland post the closure of BAC and the governance structure overseen by WMHHS was focussed on and primarily responsible for the transition and discharge of patients from BAC up until its closure⁶;

- (a) the West Moreton Management Committee had membership from various stakeholders and met once a week to address any concerns raised during the transition process and assist in developing solutions;
- (b) the following was in place to ensure communication between the two governance structures, primarily between the WMHHS Management Committee and CHQ Steering Committee:
 - (i) mutual committee membership by a number of practitioners from each HHS, including three senior health service executives;
 - (ii) informal input sought and received on the drafting and development of key material;
 - (iii) informal and open communication and sharing of documentation;
 - (iv) regular formal reporting by both committees to the Department of Health and Minister for Health; and
 - (v) formal monthly reporting from Clinical Care Transition Panel to Steering Committee.
- The clinically driven process was supported by a formal governance structure comprising:
 - Clinical Care Transitional Panel:
 - Chaired by a senior clinician BAC.

⁴ Singh SP, et al 2005, 2009, 2010

⁵ Refer additional information provided by Kristi Geddes, Investigator

⁶ Refer additional information provided by Kristi Geddes, Investigator

- Key members: internal to BAC: multidisciplinary senior clinicians responsible for patient care and Acting Principal of the school.
- Reported to the State-wide Adolescent Extended Treatment and Rehabilitation Implementation Steering Committee and the West Moreton Management Committee.
- Met twice-weekly and on an ad hoc basis to focus on day to day patient care and planning for transition. An issues log was maintained and provided to the investigators by a senior clinician BAC.
- Agendas and minutes were provided to investigators (Appendix A). No formal Terms of Reference available.
- The West Moreton Management Committee⁷:
 - Chaired by senior manager.
 - Key members: range of senior clinician and management representatives from the health service, representative from CHQ and MHAOD Branch.
 - Reported to the Chief Executive WMHHS and Chief Executive and Department of Health Oversight Committee.
 - Met weekly from September 2013 until January 2014.
- Chief Executive and Department of Health Oversight Committee:
 - Key members: Deputy Director General Department Health, Health Service Chief Executives from key hospital and health services; Executive Director MHAOD Branch and other key representatives from CHQ.
- The clinically driven process was supported by additional and specific resourcing:
 - Project Officer⁸ appointed to support the Clinical Care Transitional Panel and the Barrett Adolescent Update Meeting.
 - Role to schedule agenda to ensure all patients reviewed in a timely way and record keeping.
 - Brokerage funds were provided where required to support the transition period and frequently offered up to June 2014⁹.
- The closure of BAC was supported by a formal communication plan in effect from September 2013 to February 2014. This was managed by the Project Officer (above).

⁷ This meeting appears to have had an alternative meeting name: Barrett Adolescent Update Meeting.

⁸ The reviewers were advised during the interview with senior clinician BAC that a Project Officer was appointed to support the process of transition planning and the governance.

The scope included families and carers, community, staff of BAC, hospital/health services, industrial organisations etc.

- The Queensland Health Procedure Document 201000447, *Inter-district Transfer of Mental Health Consumers within South Queensland Service Districts*, effective 8/11/10 and active at the time of the closure of BAC, provides guidance in relation to transitional care, notably including: the roles and responsibilities of transferring and receiving services; and consideration of potential shared care arrangements.

Findings

- The process of transitional planning occurred in an atmosphere of crisis consequent to the announcement of the closure and the standing-down of the senior leader of the service in the context of an unrelated matter, with escalation of distress in a number of the adolescents and staff of BAC.

However whilst the general atmosphere of crisis contributed to the complexity of the situation, it does not appear to have detrimentally affected the process of transitional care planning for the patients.

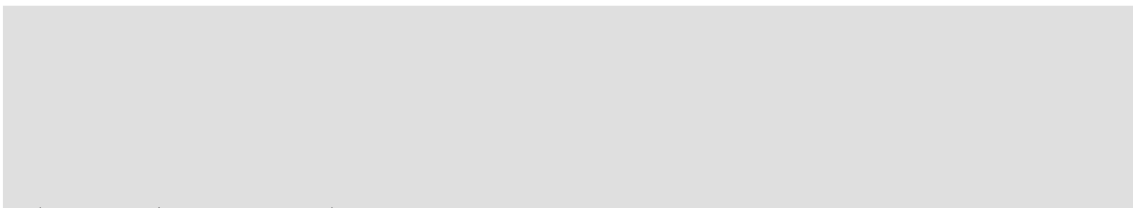


- The closure date set an artificial/administrative deadline for transition, although all formal communication such as letters to parents and fact sheets/updates suggested that BAC would remain open until all transitions were completed. Whilst on the one hand there was a relatively long period of approximately 5 months to develop and enact the transition plans, on the other hand there was a sense of time-pressure for the BAC clinical staff because of the complexity of the planning process.
- Transitional care planning was led by a small multidisciplinary team of clinicians headed by the Acting Clinical Director BAC. Their task was enormous as they were required to review and supervise current care plans, manage incidents and crises, seek out information about service options that many times was not readily available, negotiate referrals, coordinate with the education staff and manage communication with patients and their families/carers. The team was dedicated to these tasks, with the day to day supervision of the young people undertaken by the Care Coordinators.
- The process of managing the transition of individual patients was centered on individualised and comprehensive needs assessment (including mental health, health, educational/vocational, and housing/accommodation needs) and care planning, extensive investigation to identify available and suitable services to provide coordinated care in community settings, iterative planning and collaboration with consumers and families and carers.¹⁰
- In relation to the patient cohort, it is noted:

¹⁰ Refer Appendices C and D for transition planning evidence and detailed review.

- The young people were a very complex group with various combinations of developmental trauma, major psychiatric disorder and multiple comorbidities, high and fluctuating risk to self, major and pervasive functional disability, unstable accommodation options, learning disabilities, barriers to education and training, drug and alcohol misuse. In short, this was a cohort in the main characterised by high, complex and enduring clinical and support needs.
- Organising transitional care for such a complex group would have been a very significant challenge even under ideal conditions. Each very complex young person required highly individualised care assessment and planning. These are not the kind of individuals who readily ‘fit’ with service systems because of the scope and intensity of their needs. The model of care in existence at BAC had promoted prolonged inpatient care and the forthcoming closure required the rapid development of care pathways to community care.
- The BAC team undertook an exhaustive and meticulous process of clinical review and care planning with each individual young person’s best interests at the core of the process. Despite the pressure of a looming deadline, there was evidence that the first and critical emphasis of care was to establish and provide good clinical care including addressing physical health needs such as blood lithium levels and diet/weight management.¹¹
- The process of communication and negotiation between the clinical team and the young person and their family/carers was careful, respectful, timely and maintained. As would be expected during a time of heightened emotions and anxiety about the future, there appears to have been some misunderstandings at times along the way but these appear to have been in each case dealt with promptly and appropriately. The misunderstandings arose, for example, in circumstances of unopened emails by parents/carers¹² or unexpected emerging clinical need requiring immediate action by the BAC clinical team¹³, with communication following as time permitted. There is evidence of parent information sessions, letters to parents, individual email responses to parents and phone calls to support timely communication. Fact Sheets, FAQ sheets and the Executive Review Committee recommendations were also provided to parents/carers and made publicly available on the WMHHS website.
- The transition plans, without exception, were thorough and comprehensive. In some instances it was not possible to identify a variety of options for each care domain for each client, but in each case at least one reasonable option was able to be identified matched to a particular care domain¹⁴. At times there was considerable delay in settling on the final option – but this reflected the considerable work involved in

identifying a range of suitable options and working through processes of negotiation with receiving agencies¹⁵.

- In a number of instances the young people had psychiatric disorders that on their own did not cross the threshold to service in the community mental health system.¹⁶ It is noteworthy that there were examples of successful negotiations that led to services accepting the referrals by exception¹⁷. The investigators did not find any example where it was not possible to organise a reasonable system of care for an individual.
- The inevitable challenges arose during this process, such as the changes in established long-term relationships between the clinicians of BAC and the young people; the differences between the culture and approach to care provided in services for adolescents and the culture and approach to care in adult services; the impact of the young person's developmental stage and maturity on their health-seeking attitudes and behaviors; and, adolescent's resistance to transfer from a service where they felt safe and 'connected' in a relatively closed environment to a community system of care and, in the case of transfer to an adult system, the different expectations of their maturity and health-seeking behaviour and the different expectations of involvement of their family.
- Whilst there was some drop-out from some aspects of the care organised, the investigators did not identify any examples where a young person was completely lost to care, nor where a core component of care was completely missing. Where, for example, [REDACTED]¹⁸ did drop out of ongoing care with [REDACTED], it would appear that [REDACTED] did remain under the care of a case manager from [REDACTED] and there was also contact from [REDACTED] with a [REDACTED] from [REDACTED].
- There were numerous examples of the BAC staff working in a collaborative way with receiving agencies, as evidenced by the number of times young people were escorted to the other agencies¹⁹, the detailed discussions and documentation in relation to risk management²⁰, maintaining contact post-transfer of care²¹ and joint working by staff across the agencies²². These activities would be considered best-practice in transitional care and in the main appear to have been implemented. [REDACTED]

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- There were  examples where brokerage funding was very necessary and secured from Health to facilitate a high quality transition²⁴.
 - The investigators confirm that:
 - the health care transition plans developed for individual patients by the transition team were adequate to meet the needs of the patients and their families;
 - the transition plans for individual patients were appropriate and took into consideration patient care, patient support, patient safety, and service quality.
 - Further the investigators commend the work of the transition team for the quality and comprehensiveness of the plans and for their efforts that included 'going the extra mile' to secure the range of services required by the young people.
 - The investigators confirm that the governance model put in place within Queensland Health to manage the oversight of the health care transition plans was appropriate.
 - The governance arrangements supported collaborative clinical decision-making at the local level and provided an appropriate pathway for escalation of clinical and transition planning issues.
 - Cross membership of committees was designed to support communication flow and membership was sufficiently senior to facilitate authoritative decision-making and action (eg: sourcing of brokerage funds and funds for family members to travel to participate in transition planning meetings²⁵).
 - Available minutes and agendas of meetings indicate regular frequency of meetings and the involvement of carers and patients in decision-making.
 - The investigators noted that some transitional planning documentation was incomplete/missing and there was a delay in the appointment of the Project Officer, however it is the view of the investigators that these were minor issues and did not have a material impact on the planning for or transition of the patients.
 - In relation to the time-frames given for the process of transition planning to be developed and enacted, it is noted that the deadline was achieved albeit with a sense of pressure and urgency for the clinical staff especially towards the end. The investigators did not identify, however, an individual case in which more
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time might have resulted in BAC staff providing a better transition plan or process.

Recommendation

- The investigators make a general mental health system recommendation. Transitional mental health care for young people is internationally recognized as a complex and often difficult process and poor outcomes such as disengagement from care are well-documented. The BAC process demonstrates positive learnings in relation to good quality transitional planning. It is recommended that these learnings be considered for distillation into the development of a state policy (or review of the current transfer of care policy) that supports mental health transition for vulnerable young people.

Appendix A – Investigation Document Index

No.	Description	Date	Author	Provided by	Folder
Response from West Moreton Hospital and Health Service					
1.	Letter from West Moreton Hospital and Health Service to Dr John Allan	24.08.2014	Lesley Dwyer, Health Service Chief Executive	West Moreton Hospital and Health Service	1
2.	Attachment 1 to Letter from West Moreton Hospital and Health Service to Dr John Allan – Project Plan for Barrett Adolescent Strategy	16.11.2012	Chris Thorburn, Director Service Redesign	West Moreton Hospital and Health Service	1
3.	Attachment 2 to Letter from West Moreton Hospital and Health Service to Dr John Allan – Expert Clinical Reference Group Recommendations, Barrett Adolescent Strategy	July 2013	Expert Clinical Reference Group, West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
4.	Attachment 3 to Letter from West Moreton Hospital and Health Service to Dr John Allan – Barrett Adolescent Centre Timeline, Key Events	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
5.	Attachment 4 to Letter from West Moreton Hospital and Health Service to Dr John Allan – Consumer Transition Summary and Feedback	29.01.2014	Dr Anne Brennan, A/Clinical Director	West Moreton Hospital and Health Service	1

6.	Attachment 5 to Letter from West Moreton Hospital and Health Service to Dr John Allan – USB File Index, Investigation under Hospital and Health Boards Act 2011, Barrett Adolescent Centre	25.08.2014	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
7.	Attachment 6 to Letter from West Moreton Hospital and Health Service to Dr John Allan – Barrett Adolescent Centre, List of Inpatients and Day Patients as at 6 August 2013	22.08.2014	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
8.	Further List of Inpatients and Day Patients as at 6 August 2013, including details of relevant care coordinators	01.09.2014	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
9.	Attachment 7 to Letter from West Moreton Hospital and Health Service to Dr John Allan – Details of relevant clinicians and staff of Centre between August 2013 and January 2014	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
Comms Plan and Strategy					
10.	BAC Strategic Update/Progress	20.11.2013	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
11.	West Moreton Hospital and Health Service Communication Strategy – Barrett Adolescent Centre	25.08.2014	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1

12.	Communication Plan for Barrett Adolescent Centre	20.11.2012	Naomi Ford, Rowdy PR	West Moreton Hospital and Health Service	1
13.	Stakeholder Engagement Plan for Barrett Adolescent Centre	01.12.2012	Rowdy PR	West Moreton Hospital and Health Service	1
14.	West Moreton Hospital and Health Service Issues and Incident Management Plan	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
15.	West Moreton Hospital and Health Service Barrett Adolescent Centre Communication Plan – September 2013 to February 2014	30.09.2013	Laura Johnson, Project Officer – Redevelopment, Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
Communication with Parents					
16.	Email from Anne Brennan to Leanne Geppert re BAC parent support	01.11.2013	Dr Anne Brennan, A/Clinical Director	West Moreton Hospital and Health Service	1
17.	Email from Leanne Geppert to [REDACTED] re Follow up to update BAC parent email addresses	04.11.2013	Dr Leanne Geppert, A/Director of Strategy, Mental Health and Specialised Services	West Moreton Hospital and Health Service	1

18.	Email from Leanne Geppert to Laura Johnson re Fwd: Parents for Committee Meeting	25.10.2013	Dr Leanne Geppert, A/Director of Strategy, Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
19.	Email from Leanne Geppert to Laura Johnson re Fwd: Re: contact with all BAC parents/carers	08.11.2013	Dr Leanne Geppert, A/Director of Strategy, Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
20.	Email from Sharon Kelly to [REDACTED] re REPLY FURTHER INFORMATION REQUIRED_MD0920130282_DG071767_ Request for advice – [REDACTED] –BAC – DUE COB Friday 11 October 2013	22.10.2013	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
21.	West Moreton Hospital and Health Service – Parent Session – Wednesday 11 December 2013	11.12.2013	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
22.	Barrett Adolescent Parent Session – 11 December 2013	11.12.2013	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
23.	Email from Leanne Geppert to Bernice Holland re FW: Parent Invites for Sandra Radovini Session – Wednesday 10	05.12.2013	Dr Leanne Geppert, A/Director of	West Moreton Hospital and Health	1

	December 2013, with attachments		Strategy, Mental Health and Specialised Services	Service	
24.	Email from Ingrid Adamson to Laura Johnson re Re: Parent and Carer Consultation on Future Models	20.11.2013	Ingrid Adamson	West Moreton Hospital and Health Service	1
25.	RSVPs for Sandra Radovini Parent and Carer Information Session Wednesday 10 December 2013	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
26.	Letter from Lesley Dwyer to Parents and Carers	30.09.2013	Lesley Dwyer, Health Service Chief Executive	West Moreton Hospital and Health Service	1
27.	Draft letter from Sharon Kelly to parents	November 2013	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
28.	Email from Anne Brennan to Leanne Geppert re Parents of BAC consumers	15.01.2014	Dr Anne Brennan, A/Clinical Director	West Moreton Hospital and Health Service	1
29.	Phone log of contact with parents	08.11.2013 to 09.11.2013	Sharon Kelly, Executive Director Mental Health and	West Moreton Hospital and Health Service	1

			Specialised Services		
30.	Communication with Parents/Carers of [REDACTED] 30.1. Undated email from Leanne Geppert	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
31.	Communication with Parents/Carers of [REDACTED] 31.1. Letter from Sharon Kelly, dated 20.11.2013 31.2. Information Session for Parents and Carers of Current BAC Young People – invitation 31.3. Copy of draft letter from Sharon Kelly, November 2013	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
32.	Communication with Parents/Carers of [REDACTED] 32.1. Information Session for Parents and Carers of Current BAC Young People – invitation 32.2. Letter from Sharon Kelly, dated November 2013	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
33.	Communication with Parents/Carers of [REDACTED] 33.1. Copy of draft letter from Sharon Kelly, November 2013 33.2. Unsigned and undated letter from Assistance Minister for Health 33.3. Further unsigned and undated letter from Assistance	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1

	Minister for Health 33.4. Email from Leanne Geppert to Sharon Kelly, dated 15.09.2013 33.5. Letter from Sharon Kelly, dated 20.11.2013				
34.	Communication with Parents/Carers of [REDACTED] 34.1. Information Session for Parents and Carers of Current BAC Young People – invitation 34.2. Letter from Sharon Kelly, dated 19.11.2013	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
35.	Communication with Parents/Carers of [REDACTED] 35.1. Information Session for Parents and Carers of Current BAC Young People – invitation 35.2. Email from Leanne Geppert to parents, dated 06.11.2013 35.3. Copy of draft letter from Sharon Kelly, November 2013 35.4. Letter from Sharon Kelly, dated 19.11.2013	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
36.	Communication with Parents/Carers of [REDACTED] 36.1. Letter from Sharon Kelly, dated 20.11.2013 36.2. Information Session for Parents and Carers of Current	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1

	BAC Young People – invitation 36.3. Copy of draft letter from Sharon Kelly, November 2013				
37.	Communication with Parents/Carers of [REDACTED] 37.1. Letter from Sharon Kelly, dated 20.11.2013 37.2. Information Session for Parents and Carers of Current BAC Young People – invitation	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
38.	Communication with Parents/Carers of [REDACTED] 38.1. Letter from Dr Mary Corbett, WMHHS Chair, dated 09.08.2013 38.2. Copy of undated draft letter 38.3. Email from Anne Brennan to Ingrid Adamson and others, dated 16.01.2014 38.4. Information Session for Parents and Carers of Current BAC Young People – invitation 38.5. Email from Leanne Geppert, dated 04.11.2013 38.6. Email from Leanne Geppert, dated 21.10.2013 38.7. Email from Leanne Geppert, dated 06.11.2013 38.8. Letter from Sharon Kelly, dated 19.11.2013	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1

	<p>38.9. Unsigned letter from Lesley Dwyer, dated 22.01.2014</p> <p>38.10. Unsigned letter from Sharon Kelly, dated November 2013</p> <p>38.11. Unsigned and undated letter from Ian Maynard, Director-General</p> <p>38.12. Further unsigned and undated letter from Ian Maynard, Director-General</p> <p>38.13. Unsigned and undated letter from Jake Smith, Chief of Staff to the Minister for Health</p> <p>38.14. Draft and undated document regarding expert response</p>				
39.	<p>Communication with Parents/Carers of [REDACTED]</p> <p>39.1. Email from Leanne Geppert to Anne Brennan, dated 11.11.2013</p> <p>39.2. Email from Anne Brennan, dated 14.11.2013</p> <p>39.3. Email from Anne Brennan to Vanessa Clayworth, dated 14.11.2013</p> <p>39.4. Email from Sharon Kelly, dated 11.09.2013</p> <p>39.5. Information Session for Parents and Carers of Current BAC Young People – invitation [REDACTED]</p> <p>39.6. Information Session for Parents and Carers of Current</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1

	<p>BAC Young People – invitation [REDACTED]</p> <p>39.7. Email from Sharon Kelly, dated 09.11.2013</p> <p>39.8. Unsigned letter from Sharon Kelly, dated November 2013</p> <p>39.9. Letter from Sharon Kelly, dated 19.11.2013</p>				
40.	<p>Communication with Parents/Carers of [REDACTED]</p> <p>40.1. Letter from Sharon Kelly, dated 19.11.2013</p> <p>40.2. Copy of draft letter from Sharon Kelly, dated November 2013</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
41.	<p>Communication with Parents/Carers of [REDACTED]</p> <p>41.1. Information Session for Parents and Carers of Current BAC Young People – invitation</p> <p>41.2. Letter from Sharon Kelly, dated 19.11.2013</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
42.	<p>Communication with Parents/Carers of [REDACTED]</p> <p>42.1. Email to The Premier, dated 09.10.2013</p> <p>42.2. Email to The Premier, dated 30.10.2013</p> <p>42.3. Information Session for Parents and Carers of Current BAC Young People – invitation</p> <p>42.4. Unsigned letter from Sharon Kelly, dated November</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1

	<p>2013</p> <p>42.5. Undated and unsigned letter from Dr Chris Davis, Assistant Minister for Health</p> <p>42.6. Undated and unsigned letter from Lawrence Springborg, Minister for Health</p> <p>42.7. Draft proposed response from Campbell Newman</p> <p>42.8. Further draft proposed response from Campbell Newman</p> <p>42.9. Letter from Sharon Kelly, dated 19.11.2013</p>				
43.	<p>Communication with Parents/Carers of [REDACTED]</p> <p>43.1. Information Session for Parents and Carers of Current BAC Young People – invitation</p> <p>43.2. Copy of draft letter from Sharon Kelly, dated November 2013</p> <p>43.3. Letter from Sharon Kelly, dated 19.11.2013</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
44.	<p>Communication with Parents/Carers of [REDACTED]</p> <p>44.1. Information Session for Parents and Carers of Current BAC Young People – invitation [REDACTED]</p> <p>44.2. Information Session for Parents and Carers of Current BAC Young People – invitation [REDACTED]</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1

	44.3. Letter from Sharon Kelly, dated 19.11.2013				
	44.4. Copy of draft letter from Sharon Kelly, dated November 2013				
Communication with Staff					
45.	Email from Alan Milward to Lesley Dwyer and Sharon Kelly re Re: proposed email to staff at The Park regarding BAC	08.11.2012	Alan Milward, A/Executive Director Workforce	West Moreton Hospital and Health Service	1
46.	Email from Sharon Kelly to WM TeamConnect re ATTN STAFF: Update regarding Barrett Adolescent Centre	09.11.2012	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
47.	West Moreton Hospital and Health Service BAC Staff Communique 1 – Barrett Adolescent Centre	03.10.2013	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
48.	Information Session for West Moreton Child and Youth Mental Health Staff – Invitation	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
49.	Letter from Sharon Kelly to Anne Brennan	10.09.2013	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1

50.	West Moreton Hospital and Health Service BAC Staff Communique 2 – Barrett Adolescent Centre	04.11.2013	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
51.	West Moreton Hospital and Health Service BAC Staff Communique 3 – Barrett Adolescent Centre	05.12.2013	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
General Communication and Correspondence					
52.	Aftercare Correspondence	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2
	52.1. Briefing Note for Approval – Approval to fund Aftercare for the provision of residential and day program mental health treatment and rehabilitation for adolescents across Queensland requiring extended care in the West Moreton Hospital and Health Service catchment area from December 2013, dated 20.11.2013				
	52.2. Email from Myfanwy Pitcher, Aftercare Service Manager, to Anne Brennan, dated 16.12.2013				
	52.3. West Moreton Hospital and Health Service Memorandum re Purchasing of Services from Aftercare, undated				
53.	Commissioner for Children and Young People				

	<p>Correspondence</p> <p>53.1. Unsigned and undated letter from Lesley Dwyer to Steve Armitage, Commissioner for Children and Young People and Child Guardian</p> <p>53.2. Letter from Sharon Kelly to Barry Salmon, Acting Commissioner for Children and Young People and Child Guardian, dated 16.10.2013</p> <p>53.3. Letter from Barry Salmon, Acting Commissioner for Children and Young People and Child Guardian, to Sharon Kelly, dated 20.09.2013</p> <p>53.4. Concerns of Consumers, Carers & Community in response to closure of the Barrett Adolescent Centre and the future of adolescent mental healthcare in Queensland, presented on 11.09.2013 to Queensland Mental Health Commissioner</p> <p>53.5. Undated file note provided by a parent regarding meeting with Queensland Mental Health Commissioner</p> <p>53.6. Email from Judi Krause, Divisional Director Child and Youth Mental Health Service, to Lesley Dwyer, dated 06.11.2013</p> <p>53.7. Unsigned letter from Sharon Kelly to Barry Salmon, Acting Commissioner for Children and Young People and Child Guardian, dated October 2013</p> <p>53.8. Further unsigned letter from Sharon Kelly to Barry</p>				
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	<p>Salmon, Acting Commissioner for Children and Young People and Child Guardian, dated October 2013</p> <p>53.9. Email from Diane Nash, Manager (Complaints Resolution Team), Commission for Children and Young People and Child Guardian, to Sharon Kelly, dated 14.11.2013</p> <p>53.10. Email from Diane Nash, Manager (Complaints Resolution Team), Commission for Children and Young People and Child Guardian, to Leanne Geppert, dated 19.12.2013</p>				
54.	<p>Community Correspondence</p> <p>54.1. Draft email from Sharon Kelly to [REDACTED]</p> <p>54.2. Draft email from Sharon Kelly to [REDACTED]</p> <p>54.3. Email from Ingrid Adamson to Leanne Geppert, dated 05.02.2014</p> <p>54.4. Email from Sharon Kelly to Leanne Geppert, dated 09.10.2013</p> <p>54.5. Email from Ingrid Adamson to [REDACTED] and others, dated 16.12.2013</p> <p>54.6. Email from [REDACTED] to Lesley Dwyer, dated 18.12.2013</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2

54.7.	Email from Leanne Geppert to [REDACTED], dated 13.01.2014				
54.8.	Email from [REDACTED] to Sharon Kelly, dated 06.11.2013				
54.9.	Email from Laura Johnson to Leanne Geppert and [REDACTED] 1 [REDACTED] dated 15.11.2013				
54.10.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to 'Alison Earls'				
54.11.	Letter from Sharon Kelly to [REDACTED], dated 09.09.2013				
54.12.	Unsigned and undated letter from Lesley Dwyer to 'Alison Earls'				
54.13.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.14.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to '[REDACTED]'				
54.15.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.16.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.17.	Unsigned and undated letter from Dr Chris Davis,				

	Assistant Minister for Health, to 'Justine Oxenham'				
	54.18. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to 'Justine Oxenham'				
	54.19. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.20. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to '[REDACTED]				
	54.21. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to 'Holly Patterson'				
	54.22. Further Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.23. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.24. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.25. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to 'Alison Earls'				
	54.26. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to 'Alison Earls'				

54.27. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to 'Alison Earls'				
54.28. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to '[REDACTED]'				
54.29. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to '[REDACTED]'				
54.30. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to '[REDACTED]'				
54.31. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to '[REDACTED]'				
54.32. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to '[REDACTED]'				
54.33. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to '[REDACTED]'				
54.34. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to '[REDACTED]'				
54.35. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to '[REDACTED]'				
54.36. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to '[REDACTED]'				
54.37. Unsigned and undated letter from Dr Chris Davis,				

	Assistant Minister for Health, to ' [REDACTED]				
54.38.	Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to ' [REDACTED]				
54.39.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.40.	Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.41.	Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to ' [REDACTED]				
54.42.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.43.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to ' [REDACTED]				
54.44.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to ' [REDACTED]				
54.45.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.46.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.47.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				

54.48. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.49. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.50. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED] [REDACTED]				
54.51. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.52. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.53. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.54. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to Carl Judge MP, Member for Yeerongpilly				
54.55. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.56. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.57. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.58. Unsigned and undated letter from Dr Chris Davis,				

	<p>Assistant Minister for Health, to [REDACTED]</p> <p>54.59. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]</p> <p>54.60. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]</p> <p>54.61. Draft proposed response for Ms A Earls email to the Premier</p> <p>54.62. Template letter from Dr Chris Davis, Assistant Minister for Health</p> <p>54.63. Further template letter from Dr Chris Davis, Assistant Minister for Health</p>				
55.	<p>Education Queensland Correspondence</p> <p>55.1. Letter from Peter Blatch, Assistant Regional Director Education Queensland, to 'Ms Earls', dated 09.12.2013</p> <p>55.2. Email from Peter Blatch, Assistant Regional Director – School Performance, Education Queensland, to Leanne Geppert, dated 22.01.2014</p> <p>55.3. Email from Peter Blatch, Assistant Regional Director – School Performance, Education Queensland, to Sharon Kelly, dated 22.07.2013</p> <p>55.4. Email from Ingrid Adamson to Leanne Geppert and</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2

	<p>Lesley Dwyer, dated 11.12.2013</p> <p>55.5. Email from Peter Blatch, Assistant Regional Director – School Performance, Education Queensland, to Leanne Geppert, dated 08.11.2013</p> <p>55.6. Email from Sharon Kelly to Leanne Geppert, dated 15.11.2013</p> <p>55.7. Email from Anne Brennan to Kevin Rogers, dated 16.10.2013</p> <p>55.8. Email from Kevin Rodgers, Principal BAC School, to Anne Brenan and Alexander Bryce, dated 18.10.2013</p> <p>55.9. Email from Leanne Geppert to Justine Oxenham, dated 13.12.2013</p>				
56.	<p>Estimates briefs</p> <p>56.1. Barrett Adolescent Centre – Strategy – Estimates Brief Number 17.03 by Sharon Kelly, undated</p> <p>56.2. Closure of Barrett Adolescent Centre (BAC) – Estimates Brief No:xx.xx by [REDACTED] undated</p> <p>56.3. Death of former patients of Barrett Adolescent Centre – Estimates Brief No:xx.xx by Dr Bill Kingswell, undated</p> <p>56.4. Email from Leanne Geppert to Sharon Kelly and</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2

	Terry Stedman, dated 23.07.2014				
57.	Executive Correspondence	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2
57.1.	Draft Department of Health Memorandum from Peter Steer, Chief Executive Children's Health, to Various HHS Chief Executives re Clinical Representatives Sought for Statewide Adolescent Extended Treatment and Rehabilitation Implementation Strategy Working Groups				
57.2.	West Moreton Hospital and Health Service Memorandum from Lesley Dwyer to Hospital and Health Service Chief Executives re Update on Barrett Adolescent Centre, dated 12.11.2012				
57.3.	Department of Health Memorandum from Peter Steer, Chief Executive Children's Health, to Michael Cleary, Deputy Director General, Bill Kingswell, Executive Director Mental Health Alcohol and Other Drugs and HHS Chief Executives re Convene a meeting of the Chief Executive and Department of Health Oversight Committee, dated 26.09.2013				
57.4.	Letter from Peter Bristow, Chief Executive Darling Downs Hospital and Health Service, to Lesley Dwyer, dated 14.11.2012				
57.5.	West Moreton Hospital and Health Service Memorandum from Sharon Kelly, to Executive Directors and Clinical Directors, Mental Health Services, re Admissions to Barrett Adolescent Centre,				

	dated 22.10.2013				
58.	<p>Mental Health Commissioner Correspondence</p> <p>58.1. Email from Leanne Geppert to Peter Blatch re Query from Qld Mental Health Commissioner, dated 06.11.2013</p> <p>58.2. Unsigned Queensland Mental Health Commissioner Briefing Note for Noting re Barrett Adolescent Strategy, by Lesley Dywer for Dr Lesley van Schoubroeck, Commissioner</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2
59.	<p>Parents, Carers and Families Fast Facts Newsletters</p> <p>59.1. West Moreton Hospital and Health Service Fast Facts 1 – Barrett Adolescent Centre, dated 30.11.2012</p> <p>59.2. West Moreton Hospital and Health Service Fast Facts 2 – Barrett Adolescent Centre, dated 11.12.2012</p> <p>59.3. West Moreton Hospital and Health Service Fast Facts 3 – Barrett Adolescent Centre, dated 01.02.2013</p> <p>59.4. West Moreton Hospital and Health Service Fast Facts 4 – Barrett Adolescent Centre, dated 04.03.2013</p> <p>59.5. West Moreton Hospital and Health Service Fast Facts 5 – Barrett Adolescent Centre, dated 21.05.2013</p> <p>59.6. West Moreton Hospital and Health Service Fast Facts</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2

	<p>6 – Barrett Adolescent Centre, dated 23.08.2013</p> <p>59.7. West Moreton Hospital and Health Service Fast Facts 7 – Barrett Adolescent Centre, dated 26.09.2013</p> <p>59.8. West Moreton Hospital and Health Service Fast Facts 8 – Barrett Adolescent Centre, dated 03.10.2013</p> <p>59.9. West Moreton Hospital and Health Service Fast Facts 9 – Barrett Adolescent Centre, dated 04.11.2013</p> <p>59.10. West Moreton Hospital and Health Service Fast Facts 10 – Barrett Adolescent Centre, dated 20.11.2013</p> <p>59.11. West Moreton Hospital and Health Service Fast Facts 11 – Barrett Adolescent Centre, dated 20.12.2013</p>				
60.	<p>Possible Parliamentary Questions</p> <p>60.1. [REDACTED] at Barrett Adolescent Centre, prepared by Sharon Kelly on 11.09.2013</p> <p>60.2. Barrett Adolescent Centre – The Park Centre for Mental Health, prepared by [REDACTED] on 09.11.2012</p> <p>60.3. Barrett Adolescent Centre – The Park Centre for Mental Health prepared by Laura Johnson on 29.10.2013</p> <p>60.4. Barrett Adolescent Centre – The Park Centre for Mental Health prepared by Laura Johnson on</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2