

Child and Youth Mental Health Service

Adolescent Extended Treatment and Rehabilitation Centre

(Group changed name from Adolescent Integrated Treatment and Rehabilitation Centre to Adolescent Extended Treatment and Rehabilitation Centre AETRC as this better reflected where the service is positioned in the CYMHS continuum of care).

Model of Service

1. What does the Service intend to achieve?

Mental disorders are the most prevalent illnesses in adolescence and they have the potential to carry the greatest burden of illness into adult life.

The Child and Youth Mental Health Service (CYMHS) Adolescent Extended Treatment and Rehabilitation Centre (AETRC) is a statewide service providing specialist multidisciplinary assessment and integrated treatment and rehabilitation to adolescents between 13 and 17 years of age with severe, persistent mental illness/es. The majority of consumers present with severe psychosocial impairment as a result of their mental illness/es, and presentations are often complicated by developmental co-morbidities. Many also experience chronic family dysfunction, which serves to exacerbate the severity and persistence of the disorder and associated disabilities.

The AETRC is part of the Statewide CYMHS continuum of care that includes community based treatment teams, Adolescent Day Programs and Acute Child and Adolescent Inpatient units.

The key functions of the AETRC are to:

- build upon existing comprehensive assessment of the adolescent (obtaining a thorough treatment history from service providers and carers) with a view to assessing the likelihood of therapeutic gains by attending AETRC
- provide individually tailored evidence based treatment interventions to alleviate or treat distressing symptoms and promote recovery
- provide a range of interventions to assist progression in developmental tasks which may be arrested secondary to the mental illness
- provide a 6 month targeted and phased treatment program that will ultimately assist recovery and reintegration back into the community

Treatment programs undertaken by the AETRC will include an extensive range of therapeutic interventions and comprehensive activities to assist in the development and recovery of the consumer. The program will follow structured phases incorporating assessment, establishing a therapeutic alliance and developing realistic therapeutic goals, treatment, and assertive discharge planning to facilitate reintegration back to community based treatment.

Programs will include:

- phased treatment programs that are developed in partnership with adolescents and where appropriate their parents or carers
- targeted 6 month treatment incorporating a range of therapeutic interventions delivered by appropriately trained staff

Draft Model of Service

Author: C & Y Sub Network – BAC Review Work Group

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- 24-hour inpatient care for adolescents with high acuity in a safe, structured, highly supervised and supportive environment to less intensive care.
- flexible and targeted programs that can be delivered in a range of contexts including individual, school, community, group and family.
- assertive discharge planning to integrate the adolescent back into their community and appropriate local treatment services.

Length of Admission:

- admissions will be individually planned
- in specific cases when the admission exceeds 6 months the case must be presented to the intake panel for review following the initial 6 month admission.

Level of Care:

The level of care is determined by:

- providing care in the least restrictive environment appropriate to the adolescent's developmental stage
- acuity of behaviours associated with the mental illness with respect to safety to self and others
- capacity of the adolescent to undertake daily self care activities
- care systems available for transition to the community
- access to AETRC

2. Who is the Service for?**The AETRC is available for Queensland adolescents;**

- aged 13 – 17 years
- eligible to attend high school
- with severe and complex mental illness
- who have impaired development secondary to their mental illness
- who have persisting symptoms and functional impairment despite previous treatment delivered by other components of child and adolescent mental health services including CYMHS community clinics, Evolve, day programs and acute inpatient child and youth mental health services
- who will benefit from a range of clinical interventions
- who may have a range of co-morbidities including developmental delay and intellectual impairment

Severe and complex mental illness in adolescents occurs in a number of disorders. Many adolescents present with a complex array of co-morbidities. AETRC typically treats adolescents that can be characterised as outlined below:

1. Adolescents with persistent depression, usually in the context of childhood abuse. These individuals frequently have concomitant symptoms of trauma eg. post traumatic stress disorder (PTSD), dissociation, recurrent self harm and dissociative hallucinosis.

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2. Adolescents diagnosed with a range of disorders associated with prolonged inability to attend school in spite of active community interventions. These disorders include Social Anxiety Disorder, Avoidant Disorder of Childhood, Separation Anxiety Disorder and Oppositional Defiant Disorder. It does not include individuals with truancy secondary to Conduct Disorder.
3. Adolescents diagnosed with complex PTSD. These individuals can present with severe challenging behaviour including persistent deliberate self harm and suicidal behaviour resistant to treatment within other levels of the service system.
4. Adolescents with persistent psychosis who have not responded to integrated clinical management (including community-based care) at a level 4/5 service.
5. Adolescents with a persistent eating disorder such that they are unable to maintain weight for any period in the community. These typically have co-morbid Social Anxiety Disorder. Treatment will have included the input of practitioners with specialist eating disorders experience prior to acceptance at AETRC. Previous hospital admissions for treatment of the eating disorder may have occurred. Any admission to AETRC of an adolescent with an eating disorder will be linked into the Queensland Children's Hospital (QCH) for specialist medical treatment. Adolescents requiring nutritional resuscitation will be referred to QCH. For adolescents over 15 years of age specialist medical treatment may be met by an appropriate adult health facility.

Suitability for admission will be undertaken by an **intake panel** that will consist of:

- the AETRC director/delegated senior clinical staff
- referring specialist and/or Team Leader
- representative from Metro South CYMHS
- representative from the QCH CYMHS (interim arrangements may exist)
- representative from Education Queensland
- other identified key stakeholders (including local CYMHS as required)

In making a decision the panel will consider the:

- likelihood of the adolescent to experience a positive therapeutic outcome
- potential for treatment at AETRC to assist with developmental progression
- potential adverse impacts on the adolescent of being admitted to the unit (e.g. isolation from existing supports and/or cultural connection; possibility of escalation of self harm behaviour) posed by the adolescent to other inpatients and staff, this includes evidence of inappropriate sexualised behaviour
- potential adverse impacts on other adolescents if they were to be admitted
- possible safety issues

A comprehensive recovery and discharge management plan that includes community reintegration will be in place prior to admission for all adolescents.

Adolescents who reach their 18th birthday during admission will be assessed on a case by case basis by the panel. The panel will consider whether:

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- continued admission is likely to produce the greatest clinical outcome in terms of symptom reduction and developmental progression
- admission will pose any risk to the safety of other adolescents in the AETRC

Admission Risks

Some young people may pose considerable risk to others. Admission to AETRC will be decided on an individual case basis by a multidisciplinary review panel.

Admission risks include but are not restricted to:

- substantiated forensic history of offences of a violent or sexual nature
- adolescents with Conduct Disorder
- ongoing significant substance abuse

When determining the admission of adolescents where recurrent absconding is a significant risk, the likelihood that the adolescent will experience a positive therapeutic outcome needs to be considered.

3. What does the Service do?

AETRC will provide a range of evidence based treatments tailored to meet the individual's mental health needs. Interventions will be delivered by appropriately skilled multidisciplinary staff that has access to professional development and clinical supervision.

The key components of AETRC are defined below:

Key Component	Key Elements	Comments
Working with other service providers	<ul style="list-style-type: none"> • the AETRC will develop and maintain strong partnerships with other components of the CYMHS network • shared-care with the referrer and the community CYMHS will be maintained • the AETRC panel will develop and maintain partnerships with other relevant health services who interact with adolescents with severe and complex mental illness 	<ul style="list-style-type: none"> • at an organisational level, this includes participation in the Statewide Child and Youth Mental Health Sub Network • in the provision of service this includes processes for regular communication with referrers in all phases of care of the adolescent in AETRC • this includes formal agreements with Metro South facilities (paediatric and adult health services) and/or QCH to provide medical services for treating medical conditions which may arise e.g. medical management of overdoses; surgical management of severe lacerations or burns from self injury, • Dietetic services to liaise with and advise on the management of eating disorders, adequate nutrition,
Working with other service providers		

Key Component	Key Elements	Comments
Referral, Access and Triage	<ul style="list-style-type: none"> • mandatory child protection reporting of a reasonable suspicion of child abuse and neglect • Statewide referrals are accepted for planned admissions • responsibility for the clinical care of the adolescent remains with the referring service until the adolescent is admitted to the AETRC • all referrals are made to the Clinical Liaison, Clinical Nurse and processed through the panel • the adolescent is assessed after referral either in person or via videoconference 	<ul style="list-style-type: none"> obesity, interactions with psychotropic medications etc • this may include developing conjoint programs for youth with developmental difficulties or somatisation disorders • this includes but is not limited to the Department of Communities (Child Safety), the Department of Communities (Disability Services) and the Department of Communities (Housing & Homelessness) and Education Queensland • AETRC staff will comply with Queensland Health (QH) policy regarding mandatory reporting of a reasonable suspicion of child abuse and neglect • this supports continuity of care for the adolescent • a single point of referral intake ensures consistent collection of adequate referral data and immediate feedback on appropriateness • it expedites an appropriate assessment interview and liaison with the referrer if there is a period of time until the adolescent is admitted • the pre-admission assessment enables the adolescent to meet some staff and negotiate their expectations of admission • this assessment enables further determination of the potential for therapeutic benefit from the admission, the impact on or of being with other adolescents and some assessment of acuity • this process monitors changes

Key Component	Key Elements	Comments
Referral, Access and Triage	<ul style="list-style-type: none"> • if there is a waiting period prior to admission, the Clinical Liaison, Clinical Nurse will liaise with the referrer until the adolescent is admitted • priorities for admission are determined on the basis of levels of acuity, the risk of deterioration, the current mix of adolescents on the unit, the potential impact for the adolescent and others of admission at that time, length of time on the waiting list and age at time of referral 	<p>in acuity and the need for admission to help determine priorities for admissions</p> <ul style="list-style-type: none"> • the Clinical Liaison, Clinical Nurse can also advise the referrer regarding the management of adolescents with severe and complex mental illness following consultation with the treating team
Key Component Assessments	Key Elements	Comments
<u>Mental Health Assessments</u>	<ul style="list-style-type: none"> • the AETRC will obtain a detailed assessment of the nature of mental illness, their behavioural manifestations, impact on function and development and the course of the mental illness • the AETRC panel will obtain a detailed history of the interventions to date for the mental illness 	<p>assessment begins with the referral and continues throughout the admission</p> <ul style="list-style-type: none"> • this is obtained by the time of admission
<u>Family/Carers Assessments</u>	<ul style="list-style-type: none"> • the AETRC will obtain a detailed history of family structure and dynamics, or history of care if the adolescent is in care • parents/carers will have their needs assessed as indicated or requested • if parent/carer mental health needs are identified the AETRC will attempt to meet these needs and if necessary refer to an adult mental health service 	<ul style="list-style-type: none"> • this process begins with the referral and continues throughout the admission • parents or carers will be involved in the mental health care of the adolescent as much as possible • significant effort will be made to support the involvement of parents/carers

Key Component	Key Elements	Comments
<u>Developmental Assessments</u>	<ul style="list-style-type: none"> the AETRC will obtain a comprehensive understanding of developmental disorders and their current impact the AETRC will obtain information on schooling as it is available 	<ul style="list-style-type: none"> this process begins with available information on referral and during the admission this occurs upon admission
<u>Assessments of Function</u>	<ul style="list-style-type: none"> the AETRC will obtain assessments on an adolescent's function in tasks appropriate to their stage of development 	<ul style="list-style-type: none"> this assessment occurs throughout the admission
<u>Physical Health Assessments</u>	<ul style="list-style-type: none"> routine physical examination will occur on admission physical health is to be monitored throughout the admission appropriate physical investigations should be informed as necessary 	
<u>Risk Assessments</u>	<ul style="list-style-type: none"> a key function of the panel will be to assess risk prior to admission risk assessments will be initially conducted on admission and ongoing risk assessments will occur at a frequency as recommended by the treating team and updated at case review documentation of all past history of deliberate self harm will be included in assessment of current risk will include a formalised suicide risk assessment 	<ul style="list-style-type: none"> all risk assessments will be recorded in the patient charts and electronic clinical record (CIMHA) risk assessment will be in accordance with the risk assessment contained in the statewide standardised clinical documentation
<u>General Aspects of Assessment</u>	<ul style="list-style-type: none"> assessment timeframes Communication Care Plans 	<ul style="list-style-type: none"> routine assessments will be prompt and timely initial assessments of mental health, development and family are to be completed within two weeks of admission the outcome of assessments will be promptly communicated to the adolescent, the parent or guardian and other stakeholders (if the adolescent consents) all assessment processes will be documented and integrated into the care plan

Key Component	Key Elements	Comments
	<ul style="list-style-type: none"> • <i>Mental Health Act 2000</i> assessments • drug and alcohol assessments 	<ul style="list-style-type: none"> • <i>Mental Health Act 2000</i> assessments will be conducted by Authorised Mental Health Practitioner and/or authorised doctor • assessments of alcohol and drug use will be conducted with the adolescent on admission and routinely throughout ongoing contact with the service
	<p>• Information from the Mental Health, Family/Carer, Developmental and Functional assessments is integrated into a comprehensive formulation of the illness and impairments. Further information from continuing assessments is incorporated into developing and refining the original formulation at the Case Review Meetings</p>	
Recovery Planning	<ul style="list-style-type: none"> • an initial Recovery Plan is developed in consultation with the adolescent and their family/carers on admission 	<ul style="list-style-type: none"> • during admission, adolescents have access to a range of least restrictive, therapeutic interventions determined by evidenced based practice and developmentally appropriate programs to optimise their rehabilitation and recovery • continual monitoring and review of the adolescent's progress towards their Recovery Planning is reviewed regularly through collaboration between the treating team, adolescents, the referrers and other relevant agencies
Clinical Interventions	<ul style="list-style-type: none"> • Interventions will be individualised according to the adolescent's treatment needs 	<ul style="list-style-type: none"> • therapists will receive recognised, specific training in the mode of therapy identified • the therapy is modified according to the capacity of the adolescent to utilise the therapy, developmental considerations and stage of change in the illness • the therapist will have access to regular supervision • specific therapies will incorporate insights from other frameworks (e.g. Cognitive Therapy will incorporate
<u>Psychotherapeutic</u>	<ul style="list-style-type: none"> • individual verbal therapeutic interventions utilising a predominant therapeutic framework (e.g. Cognitive Therapy) 	

Key Component	Key Elements	Comments
<u>Psychotherapeutic</u>	<ul style="list-style-type: none"> • individual non-verbal therapeutic interventions within established therapeutic framework (e.g. sand play, art, music therapies etc.) • individual supportive verbal or non-verbal or behavioural therapeutic interventions utilising research from a number of specific therapeutic frameworks (e.g. Trauma Counselling, facilitation of art therapy) • psychotherapeutic group interventions utilising specific or modified Therapeutic Frameworks (e.g. Dialectical Behaviour Therapy) 	<p>understanding from Psychodynamic Therapies with respect to relationships)</p> <ul style="list-style-type: none"> • supportive therapies will be integrated into the overall therapeutic approaches to the adolescent • used at times when the adolescent is distressed or to generalise strategies to the day to day environment • staff undertaking supportive interventions will receive training in the limited use of specific modalities of therapy and have access to clinical supervision • supportive therapies will be integrated into the overall therapeutic approaches to the adolescent • as for individual verbal interventions
<u>Behavioural interventions</u>	<ul style="list-style-type: none"> • individual specific behavioural intervention (e.g. desensitisation program for anxiety) • individual general behavioural interventions to reduce specific behaviours (e.g. self harm) • group general or specific behavioural interventions 	<ul style="list-style-type: none"> • behavioural program constructed under appropriate supervision • monitor evidence for effectiveness of intervention • review effectiveness of behavioural program at individual and Centre level • monitor evidence for effectiveness of intervention
<u>Psycho-education Interventions</u>	<ul style="list-style-type: none"> • includes general specific or general psycho-education on mental illness 	<ul style="list-style-type: none"> • available to adolescents and their parents/carers
<u>Family Interventions</u>	<ul style="list-style-type: none"> • family interventions to support the family/carer while the adolescent is in the AETRC 	<ul style="list-style-type: none"> • supportive family interventions will, when possible be integrated into the overall therapeutic approaches to the adolescent • includes psycho-education for parents/carers

Key Component	Key Elements	Comments
<u>Family Interventions</u>	<ul style="list-style-type: none"> • family therapy as appropriate 	<ul style="list-style-type: none"> • therapist will have recognised training in family therapy • therapists will have access to continuing supervision • review evidence for effectiveness of the intervention • family therapy will be integrated into the overall therapeutic approaches to the adolescent
	<ul style="list-style-type: none"> • monitoring mental health of parent/carer • monitor risk of abuse or neglect • promote qualities of care which enable reflection of qualities of home 	<ul style="list-style-type: none"> • support for parent/carer to access appropriate mental health care • fulfil statutory obligations if child protection concerns are identified • review of interactions with staff • support staff in reviewing interactions with and attitudes to adolescent
<u>Interventions to Facilitate Tasks of Adolescent Development</u>	<ul style="list-style-type: none"> • interventions to promote appropriate development in a safe and validating environment • school based interventions to promote learning, educational or vocational goals and life skills • individual based interventions to promote an aspect of adolescent development 	<ul style="list-style-type: none"> • individualised according to adolescents in the group • goals to be defined • under the clinical direction of a nominated clinician
<u>Pharmacological Interventions</u>	<ul style="list-style-type: none"> • administration of psychotropic medications under the direction of the consultant psychiatrist 	<ul style="list-style-type: none"> • education given to the adolescent and parent(s)/carer about medication and potential adverse effects • regular administration and supervision of psychotropic medications • regular monitoring for efficacy and adverse effects of

Key Component	Key Elements	Comments
Other Interventions	<ul style="list-style-type: none"> • administration of non-psychotropic medications under medical supervision • sensory modulation • electroconvulsive therapy 	<p>psychotropic medications</p> <ul style="list-style-type: none"> • includes medications for general physical health • utilised under the supervision of trained staff • monitor evidence of effects • a rarely used intervention, subject to a specific policy compliance with Australian clinical practice guidelines • administered in accord with the <i>Mental Health Act 2000</i>
Care Coordination <u>Clinical care coordination and review</u>	<ul style="list-style-type: none"> • prior to admission a Care Coordinator will be appointed to each adolescent <p>The Care coordinator will be responsible for:</p> <ul style="list-style-type: none"> • providing centre orientation to the adolescent and their parent(s)/carer(s) • monitoring the adolescent's mental state and level of function in developmental tasks • assisting the adolescent to identify and implement goals for their care plan • acting as the primary liaison person for the parent(s)/carer and external agencies during the period of admission and during the discharge process • assisting the adolescent in implementing strategies from individual and group interventions in daily living 	<ul style="list-style-type: none"> • the Care Coordinator can be a member of the treating team and is appointed by the AITRC director • an orientation information pack will be available to adolescents and their parent(s)/carer(s)
<u>Care Monitoring</u>	<ul style="list-style-type: none"> • providing a detailed report of the adolescent's progress for the care planning meeting • adolescents at high risk and require higher levels of observations will be reviewed daily 	<ul style="list-style-type: none"> • the frequency of monitoring will depend on the levels of acuity • monitoring will integrate information from individual and group interventions and observations • this includes daily reviews by the registrar, and twice weekly reviews by the consultant

Key Component	Key Elements	Comments
<u>Case Review</u>	<ul style="list-style-type: none"> the case review meeting formally reviews the Care Plans which will be updated at intervals of not more than two months all members of the clinical team who provide interventions for the adolescent will have input into the case review ad hoc case review meetings may be held at other times if clinically indicated progress and outcomes will be monitored at the case review meeting 	<p>psychiatrist</p> <ul style="list-style-type: none"> the Community Liaison Clinical Nurse is responsible to ensure adolescents are regularly reviewed the adolescent, referring agencies and other key stakeholders will participate in the Case Review process the consultant psychiatrist will chair the case review meeting documented details to include date, clinical issues raised, care plan, contributing team members, and those responsible for actions these will be initiated after discussion at the case conference or at the request of the adolescent where possible this will include consumers and carers appropriate structured assessments will be utilised the process will include objective measures annual audits will ensure that reviews are being conducted
<u>Case Conference</u>	<ul style="list-style-type: none"> a weekly case conference will be held to integrate information from and about the adolescent , interventions that have occurred, and to review progress within the context of the case plan risk assessments will be updated as necessary in the case conference 	<ul style="list-style-type: none"> a consultant psychiatrist should be in attendance at every case conference the frequency of review of risk assessments will vary according to the levels of acuity for the various risk behaviours being reviewed risk will be reviewed weekly or more frequently if required
<u>Record Keeping</u>	<ul style="list-style-type: none"> all contacts, clinical processes and care planning will be documented in the adolescent's clinical record clinical records will be kept legible and up to date, with clearly 	<ul style="list-style-type: none"> progress notes will be consecutive within the clinical record according to date personal and demographic details of the adolescent, their

Key Component	Key Elements	Comments
Record Keeping	<p>documented dates, author/s (name and title) and clinical progress notes</p> <ul style="list-style-type: none"> there will be a single written clinical record for each adolescent 	<p>parent/carer(s) and other health service providers will be up to date</p> <ul style="list-style-type: none"> the written record will align with any electronic record
	<ul style="list-style-type: none"> all case reviews will be documented in the adolescent's clinical record 	<ul style="list-style-type: none"> actions will be agreed to and changes in treatment discussed by the whole team and recorded
Discharge Planning	<ul style="list-style-type: none"> discharge planning should begin at time of admission with key stakeholders being actively involved. 	<ul style="list-style-type: none"> the adolescent and key stakeholders are actively involved in discharge planning discharge planning should address potential significant obstacles e.g. accommodation, engagement with another mental health service
	<ul style="list-style-type: none"> discharge planning will involve multiple processes at different times that attend to therapeutic needs, developmental tasks and reintegration into the family 	<ul style="list-style-type: none"> the AETRC School will be primarily responsible for and support school reintegration
	<ul style="list-style-type: none"> discharge letters outlining current treatments and interventions need to be sent to any ongoing key health service providers within one week of discharge 	<ul style="list-style-type: none"> the Registrar and Care Coordinator will prepare this letter it should identify relapse patterns and risk assessment/management information follow-up telephone with any ongoing key health service providers will occur as well as the discharge letter
	<ul style="list-style-type: none"> a further comprehensive Discharge Summary outlining the nature of interventions and progress during admission will be sent at full transfer from the AETRC 	<ul style="list-style-type: none"> this will be prepared by the clinicians involved in direct Interventions
	<ul style="list-style-type: none"> if events necessitate an unplanned discharge, the AETRC will ensure the adolescent's risk assessments were reviewed and they are discharged or transferred in accord 	

Key Component	Key Elements	Comments
Transfer	<p>with their risk assessments</p> <ul style="list-style-type: none"> in the event of discharge the AETRC will ensure they have appropriate accommodation, and that external services will follow up in a timely fashion depending on individual needs and acuity some adolescents may require transfer to another child or adolescent inpatient unit transfer to an adult inpatient unit may be required for adolescents who reach their 18th birthday and the AETRC is no longer able to meet their needs 	<ul style="list-style-type: none"> referrers and significant stake holders are invited to participate in the Case Review meetings the Care Coordinator will liaise more frequently with others as necessary
Continuity of Care	<ul style="list-style-type: none"> referrers and significant stake holders in the adolescent's life will be included in the development of Care Planning throughout the admission 	<ul style="list-style-type: none"> referrers and significant stake holders are invited to participate in the Case Review meetings the Care Coordinator will liaise more frequently with others as necessary
Team Approach	<ul style="list-style-type: none"> specifically defined joint therapeutic interventions between the AETRC and the Referrer can be negotiated either when the adolescent is attending the Centre or on periods of extended leave responsibility for emergency contact will be clearly defined when an adolescent is on extended leave case loads should be managed to ensure effective use of resources and to support staff staff employed by the Department of Education and Training will be regarded as part of the team 	<ul style="list-style-type: none"> joint interventions can only occur if clear communication between the AETRC and external clinician can be established this will be negotiated between the AETRC and the local CYMHS

4. Service and operational procedures

The AETRC will function best when:

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- there is an adequate skill mix, with senior level expertise and knowledge being demonstrated by the majority of staff
- strong internal and external partnerships are established and maintained
- clear and strong clinical and operational leadership roles are provided
- team members are provided with regular supervision
- AETRC is seen by all CYMHS staff as integral and integrated with the CYMHS continuum of service

Caseload

Caseload sizes need to consider a range of factors, including complexity of need, current staff resources within the team, and the available skill mix of the team.

Under normal circumstances, care coordination will not be provided by students or staff appointed less than 0.5 FTE. Typically Care Coordinators are nursing staff.

Staffing

The staffing profile will incorporate the child and adolescent expertise and skills of psychiatry, nursing, psychology, social work, occupational therapy, speech pathology and other specialist CYMHS staff. While there is a typical staff establishment, this may be altered according to levels of acuity and the need for specific therapeutic skills.

Administrative support is essential for the efficient operation of the AETRC.

All permanently appointed medical and senior nursing staff be appointed (or working towards becoming) authorised mental health practitioners.

Hours of Operation

- access to the full multidisciplinary team will be provided weekdays during business hours and after hours by negotiation with individual staff
- nursing staff are rostered to cover shifts 24 hours, 7 days a week
- an on-call consultant child and adolescent psychiatrist will be available 24 hours, 7 days per week
- 24 hours, 7 days a week telephone crisis support will be available to adolescents on leave is available. A mobile response will not be available
- routine assessments and interventions will be scheduled during business hours (9am - 5pm) 7 days a week

Referrals

Referrals are made as in Section 3 above.

Risk Assessment

- written, up to date policies will outline procedures for managing different levels of risk (e.g. joint visiting)
- staff safety will be explicitly outlined in risk assessment policy

- risk assessments will be initially conducted on admission and ongoing risk assessments will occur at a frequency as recommended by the treating team

Staff Training

Consumers and carers will help inform the delivery of staff training where appropriate.

Staff from the AETRC will engage in CYMHS training. On occasion AETRC will deliver training to other components of the CYMHS where appropriate.

Training will include:

- Queensland Health mandatory training requirements (fire safety, etc)
- AETRC orientation training
- CYMHS Key Skills training
- clinical and operational skills/knowledge development;
- team work;
- principles of the service (including cultural awareness and training, safety, etc.)
- principles and practice of other CYMHS entities; community clinics, inpatient and day programs
- medication management
- understanding and use of the *MHA 2000*
- engaging and interacting with other service providers and
- risk and suicide risk assessment and management.

Where specific therapies are being delivered staff will be trained in the particular modality of the therapy e.g. family therapy, cognitive behaviour therapy.

5. Clinical and corporate governance

The AETRC will operate as part of the CYMHS continuum of care model.

Clinical decision making and clinical accountability will be the ultimate responsibility of the appointed Consultant Psychiatrist - Director. At a local level, the centre is managed by a core team including the Nurse Unit Manager, Senior Health Professional, the Consultant Psychiatrist, an Adolescent Advocate, a Parent Representative and the School Principal. This team will meet regularly in meetings chaired by the Consultant Psychiatrist.

The Centre will be directly responsible to the corporate governance of the Metro South Health Service District. Operationalisation of this corporate governance will occur through the AETRC director reporting directly to the Director, Child and Adolescent Mental Health Services, Metro South Health Service District. Interim line management arrangements may be required.

- maintain strong operational and strategic links to the CYMHS network
- establish effective, collaborative partnerships with general health services, in particular Child and Youth Health Services and services to support young people e.g. Child Safety Services

- provide education and training to health professionals within CYMHS on the provision of comprehensive mental health care to adolescents with severe and complex disorder;
- develop the capacity for research into effective interventions for young people with severe and complex disorder who present to an intensive and longer term facility such as AETRC.

6. Where are the Services and what do they look like?

The Adolescent Integrated Treatment and Rehabilitation Centre is currently located at Wacol (the Barrett Adolescent Centre). It is anticipated it will move to Redlands Hospital in 2011.

7. How do Services relate to each other?

- formalised partnerships
- Memorandum of Understandings between government departments
- guidelines
- statewide model of CYMHS
- the AETRC is part of the CYMHS network of services in Queensland as described in Section 3

8. How do consumers and carers improve our Service?

Consumers and carers will contribute to continued practice improvement through the following mechanisms:

- consumer and carer participation in collaborative treatment planning
- consumer and carer feedback tools (e.g. surveys, suggestion boxes)
- consumers and carers will inform staff training

Consumer and carer involvement will be compliant with the National Mental Health Standards.

9. What ensures a safe, high quality Service?

- adherence to the Australian Council of Health Care Standards (ACHS), current accreditation standards and National Standards for Mental Health Services
- appropriate clinical governance structures
- skilled and appropriately qualified staff
- professional supervision and education available for staff
- evidence based treatment modalities
- staff professional development
- clear policy and procedures
- clinical practice guidelines, including safe medication practices

The following guidelines, benchmarks, quality and safety standards will be adhered to:

- Child and Youth Health Practice Manual for Child Health Nurses and Indigenous Child Health Workers:
http://health.qld.gov.au/health_professionals/childrens_health/child_youth_health
- Strategic Policy Framework for Children's and Young People's Health 2002-2007:
http://health.qld.gov.au/health_professionals/childrens_health/framework.asp.
- Australian and New Zealand College of Anaesthetists (interim review 2008) Recommendation of Minimum Facilities for Safe Administration of Anaesthesia in Operating Suites and Other Anaesthetising Locations T1:
<http://anzca.edu.au/resources/professional-documents/technical/t1.html>
- Guidelines for the administration of electroconvulsive therapy (ECT):
http://qheps.health.qld.gov.au/mentalhealth/docs/ect_guidelines_31960.pdf.
- Royal Australian and New Zealand College of Psychiatrists, Clinical memorandum #12 Electro-Convulsive Therapy, Guidelines on the Administration of Electro-Convulsive Therapy, April 1999:
[http://health.gov.au/internet/main/publishing.nsf/Content/health-privatehealth-providers-circulars02-03-799_528.htm/\\$FILE/799_528a.pdf](http://health.gov.au/internet/main/publishing.nsf/Content/health-privatehealth-providers-circulars02-03-799_528.htm/$FILE/799_528a.pdf).

Legislative Framework:

The Adolescent Extended Treatment Centre is gazetted as an authorised mental health service in accordance with Section 495 of the *Mental Health Act 2000*.

10. Key resources and further reading

- [Queensland Plan for Mental Health 2007-2017](#)
- [Clinical Services Capability Framework - Mental Health Services Module](#)
- [Building guidelines for Queensland Mental Health Services – Acute mental health inpatient unit for children and acute mental health inpatient unit for youth](#)
- [Queensland Capital Works Plan](#)
- [Queensland Mental Health Benchmarking Unit](#)
- [Australian Council of Health Care Standards](#)
- [National Standards for Mental Health Services 1997](#)
- [Queensland Mental Health Patient Safety Plan 2008 – 2013](#)
- [Queensland Health Mental Health Case Management Policy Framework: Positive partnerships to build capacity and enable recovery](#)
- [*Mental Health Act 2000*](#)
- [*Health Services Regulation 2002*](#)
- [*Child Protection Act \(1999\)*](#)
- [State-wide Standardised Suite of Clinical Documentation for Child and Youth Mental Health Services.](#)
- [Mental Health Visual Observations Clinical Practice Guidelines 2008](#)
- [Council of Australian Governments \(CoAG\) National Action Plan on Mental Health 2006-2011](#)
- [Policy statement on reducing and where possible eliminating restraint and seclusion in Queensland mental health services](#)
- [Disability Services Queensland – Mental Health Program](#)

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- Principles and Actions for Services and People Working with Children of Parents with a Mental Illness 2004
- Future Directions for Child and Youth Mental Health Services Queensland Mental Health Policy Statement (1996)
- Guiding Principles for Admission to Queensland Child and Youth Mental Health Acute Hospital Inpatient Units: 2006
- The Queensland Health Child and Youth Mental Health Plan 2006-2011
- National Child and Youth Mental Health Benchmarking Project
- Consumer, Carer and Family Participation Framework

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